

CURRICULUM VITA

Thomas Alan Kolditz
429 W. 21st St., Houston, TX 77008
(845) 772-2904, Thomas.Kolditz@rice.edu

EDUCATION

- Ph.D.** University of Missouri, Columbia, MO. Degree awarded May 1985.
Major: Social Psychology
- M.S.S.** U.S. Army War College, Carlisle Barracks, PA. Degree awarded June 2000.
(Master of Strategic Studies)
- M.M.A.S.** Command and General Staff College, Ft. Leavenworth. Degree awarded May 1993.
(Master of Military Arts and Science)
- M.A.** University of Missouri, Columbia, MO. Degree awarded July 1981.
Major: Psychology
- B.A.** Vanderbilt University, Nashville, TN. Degree awarded May 1978.
Double Major: Psychology and Sociology

ACADEMIC LEADERSHIP EXPERIENCE

July 2015-present

- **Executive Director and Founder, Doerr Institute for New Leaders**, Rice University. Senior scholar and leader for comprehensive leader development strategy and execution for Rice University with the goal of increasing the leadership capacity of Rice students across the university. Entrusted with the effectiveness and impact of a \$50M alumni donation serving 7200 students. Responsible for university-wide systems analysis, program strategy and design, endowment stewardship and budget execution, Institute personnel selection and management, and logistics. Teams with faculty and leader development professionals in the delivery of services and content to students and faculty. Connects to the greater Rice, city, state, national, and global communities to ensure that leader development at Rice is visible and collaborative. Collaborates with peer institutions and exports lessons learned to other colleges and universities. Partners with the Carnegie Foundation to administer an elective classification in leadership education and development, titled Leadership for Public Purpose.

April 2012-June 2015

- **Professor in the Practice of Leadership and Management, and Director, Leader Development Program**, Yale University, Yale School of Management. Senior scholar and leader for two-year, comprehensive leader development for three graduate degree producing programs at Yale's business school. Responsible for program design, budget execution, personnel, and logistics. Led a team of 33 scholars, coaches, and graduate assistants in the execution the Leadership Development Program (LDP). Designed seven leadership courses and supervises their teaching. Designed, implemented, and supervised a professional coaching practice supporting 500+ student clients. Supervised a speakers'

Thomas A. Kolditz, Curriculum Vita

series and an internal public speaking program. Principal advisor to the Yale Leadership Institute and New Life Volunteering Society in Yale College, and Student Veterans of America in Yale SOM.

June 2001-April 2012

- **Professor and Head (Chairman), Department of Behavioral Sciences and Leadership**, United States Military Academy, West Point, New York. Senior scholar and leader for programs in Psychology, Sociology, Leadership & Management at West Point, teaching 3100 students per year, and a graduate program in Organizational Psychology. Initiated, supervised, and coordinated AACSB accreditation for West Point's Leadership and Management program. Led 47 scholars and staff in teaching 54 courses of instruction. Additional teaching affiliations: Teacher's College, Columbia University, and the Yale School of Management. Responsible for managing 74 offices, 34 classrooms, 5 laboratories, \$2M in equipment, and more than \$1.2M in operating and research funds.

January 2009-April 2012

- **Director and Founder, West Point Leadership Center.** Innovated the concept and raised more than \$4.25M in funds to establish the West Point Leadership Center. Directed two speakers' bureaus for leadership speakers, supervised three research positions, oversaw two international leadership conferences, and developed academy-level leadership programs at West Point. Honed fundraising skills at the Indiana University Center on Philanthropy. Envisioned, designed, and helped establish the Thayer Leader Development Group, a corporate and executive education business designed to assist in the sustainment of the WPLC and the first for-profit leadership education business at West Point. Management consultant to large Army headquarters (HQ, ARCENT) with expenditures of \$22M per day. Delivered keynotes and invited lectures at universities, other governmental agencies, private sector, or social sector audiences, many either overseas or to substantially international groups. Significant live on-camera interview experience with CNN, NPR, Morning Ireland, MSNBC, ABC, CBS, Al Jazeera on difficult subjects (e.g. leading in disaster, Don't Ask Don't Tell, leaders' reliefs for cause, interface of military with business).

July 2007-July 2008

- **Visiting Professor**, Yale School of Management, New Haven, Connecticut (sabbatical), designed and taught a course in crisis leadership.

June 2000-June 2001

- **Professor and Deputy Head, Department of Behavioral Sciences and Leadership**, United States Military Academy, West Point, New York

MILITARY LEADERSHIP EXPERIENCE

June 1997-June 1999 2nd Infantry Division, Camp Hovey, Republic of Korea

Thomas A. Kolditz, Curriculum Vita

- **Commander, 2nd Battalion, 17th Field Artillery Regiment** (155mm Paladin). Led 54 officers, 598 U.S. soldiers, and 86 Korean soldiers in all aspects of their personal and professional lives, supporting operations in the Demilitarized Zone. Managed more than 80 acres of cantonment, 14 buildings, 165 combat vehicles and a \$1.7M training and maintenance budget
- July 1995-June 1997** Office of the Deputy Chief Staff for Personnel (G1), Pentagon, Washington DC
- **Special Assistant to the Personnel Chief.** Advised the Army's Chief Human Resources Officer in leadership and social psychology subject matter and performance appraisal processes
 - **Leadership Policy Analyst,** Human Resources Directorate, ODCSPER. Action Officer in Leadership Division, coordinated all Army-wide leadership agencies on Army policy actions and events, including an executive symposium of 60 general officers, researchers, and university faculty
- June 1993-July 1995** 101st Airborne Division (Air Assault), Ft. Campbell, Kentucky
- **Executive Officer, and Deputy Fire Support Coordinator to David Petraeus,** 101st Airborne Division (Air Assault)

PROFESSIONAL TEACHING AFFILIATIONS

- May 2012-May 2015, Professor in the Practice of Leadership and Management,** Yale School of Management, Yale University, New Haven, Connecticut.
- June 2000-April 2012, Professor and Head,** Department of Behavioral Sciences and Leadership, United States Military Academy, West Point, New York
- July 2007-July 2010, Visiting Associate Professor,** Yale School of Management, New Haven, Connecticut
- June 2005-May 2009, Adjunct Professor,** Teachers' College, Columbia University, New York, New York

COURSES DIRECTED AND TAUGHT

- **AY 2014-2015** at Yale School of Management, Course Director **MGT414 Leadership Fundamentals, MGT415 Advanced Leadership, MGT414E Leadership Fundamentals (MBA-E), MGT415E Advanced Leadership (MBA-E), MGT633 Leadership for Advanced Management, MGT 432, Leadership Practicum, MGT 433 Leadership Practicum Pilot, MGT637 Practicum for Advanced Management** (incorporates instruction for every Masters level student in the Yale School of Management)
- **AY 2013-2014** at Yale School of Management, Course Director **MGT414 Leadership Fundamentals, MGT415 Advanced Leadership, MGT414E Leadership Fundamentals (MBA-E), MGT415E Advanced Leadership (MBA-E), MGT633 Leadership for Advanced Management, MGT 432, Leadership Practicum, MGT637 Practicum for Advanced Management**

Thomas A. Kolditz, Curriculum Vita

- **AY 2012-2013** at Yale School of Management, Course Director MGT414 **Leadership Fundamentals**, MGT415 **Advanced Leadership**, MGT414E **Leadership Fundamentals (MBA-E)**, MGT633 **Leadership for Advanced Management**, MGT 432, **Leadership Practicum**
- **AY 2011-2012** at West Point, PL100 **Introductory Psychology** and PL300 **Military Leadership**
- **AY 2010-2011** at West Point, PL100 **Introductory Psychology** and PL300 **Military Leadership**
- **AY 2009-2010** at West Point, LD730 **Cross Cultural Leadership and Diversity**; PL300 **Military Leadership**; at Yale School of Management, Course Director, with Jeffrey Sonnenfeld, MGT832, **Crises and Courage: Leading Through Adversity**, also lecturer, Yale Executive Education, and participating scholar, Yale Chief Executive Leadership Institute
- **AY 2008-2009** at West Point, LD730 **Cross Cultural Leadership and Diversity**; MX 400 **Officership**; PL300 **Military Leadership**; at Yale School of Management, Course Director, with Jeffrey Sonnenfeld MGT832, **Crises and Courage: Leading Through Adversity**, also lecturer, Yale Executive Education, and participating scholar, Yale Chief Executive Leadership Institute
- **AY 2007-2008 Visiting Professor, Yale School of Management**, Course Director, with Jeffrey Sonnenfeld MGT832, **Crises and Courage: Leading Through Adversity**, also lecturer, Yale Executive Education, **Cross Cultural Leadership and Diversity**, and participating scholar, Yale Chief Executive Leadership Institute
- **AY 2006-2007** PL100 **Introductory Psychology** and LD730 Graduate Seminar (students cross enrolled in **The Teacher's College, Columbia University**), **Cross Cultural Leadership and Diversity**
- **AY 2005-2006**, PL471, **Leadership in Combat**, LD730, Graduate Seminar (students cross enrolled in The Teacher's College, Columbia University), **Cross Cultural Leadership and Diversity**
- **AY 2004-2005** PL471, **Leadership in Combat**; US Parachute Association Instructor Certification Course, Course Director
- **AY 2003-2004** PL471, **Leadership in Combat**, and PL 379, **Group Dynamics**; US Parachute Association Coaches Qualification Course instructor
- **AY 2002-2003** PL470, Special Topics: **Leadership in Combat**, and PL379, **Group Dynamics**
- **AY 2001-2002** PL470, Special Topics: **Leadership in Combat (course featured in APA Monitor, April, 2002)**
- **AY 2000-2001** PL300, **Military Leadership**, and PL100 **Introductory Psychology**

RESEARCH TEAM, ADVISORY, AND LEADERSHIP CONSULTANT EXPERIENCE

May 2021--June 2021, **Leadership Consultant, Five Year Review, Kravis Leadership Center, Claremont McKenna College**. One of three consultants hired to do a university level review of the Kravis Leadership Institute, directed by David Day and Jay Conger.

Thomas A. Kolditz, Curriculum Vita

March 2020-present—Leadership Consultant, PepsiCo. One of three external advisory panel members to PepsiCo senior leadership on pandemic and recovery.

September 2015—present, Rice 360: Institute for Global Health Faculty. Serve as a participant and advisor to a university wide global health research team.

May 2013-present, Leader Development Consultant, City of New Haven Police Department

Principal designer of leader development system for emerging statewide police supervisors' college.

September 2012-present, Leader Development Consultant, Google Marketing

Working for Google Marketing to design leader development architecture for senior executives

November 2014-June 2015, Leader Development Consultant, Branford CT Public Schools. Designed and delivered a plan to develop the senior administration of a public school district, from Superintendent to Assistant Principal.

April 2012-May 2015, Advisor, Yale Leadership Institute. Faculty advisor to Yale undergraduate leadership organization of more than 250 students.

August 2014-May 2015, Advisor, New Life Volunteering Society. Faculty advisor to Yale undergraduate leadership service organization of more than 80 students.

November 2013-November 2014, Commissioner, Commission on Transgender Service
Served as commissioner to examine the medical and practical feasibility of open transgender service in the US military, appointed commissioner by the Palm Center, San Francisco State University.

September 2013-October 2014, Leader Development Consultant, The Volcker Alliance
Served as leadership policy consultant to a meeting of The Volcker Alliance, Salzburg, Austria, September 21-25, 2013. Maintained continued availability on matters related to improving trust in government.

June 2011-June 2014, Leader Development Consultant, GE

Leader development consultancy to GE Corporate (Crotonville), GE Aero, GE Business Development, GE Power and Water.

January 2009-April 2012, Founding Director, West Point Leadership Center (detail pg. 1)

January 2008-March 2008, Consultant, Team Chief, Analysis of Strategic Communications and Management Structure, Army Central Command Headquarters, Ft. McPherson, Georgia and Camp Arifjan, Kuwait.

Thomas A. Kolditz, Curriculum Vita

October 2005-January 2007, Consultant, Team Chief, Review of Education, Training, Assignments, and Leadership for the US Army. Assisted the Deputy Under Secretary of the Army and the Army Assistant Chief of Staff (G3) in a worldwide analysis of leadership and management practices in the Army.

January 2005-January 2009, Consultant, Office of Public Safety, Department of Criminal Justice Services, State of New York. Taught *in extremis* leadership principles to New York district attorneys and law enforcement leadership

July 2004-July 2007, Director, The Army Benchworks. Research and consultant principal for a Department of the Army center committed to the development and distribution of online leader development assessments to 448,080 officers, Army-wide. Supervised five staff and an annual budget in excess of \$700K

April, 2004, Chairman, external review team, Department of the Army Science and Technology Objective, “Accelerating Leader Development Research,” US Army Research Institute for the Behavioral and Social Sciences, Fort Leavenworth, Kansas

March 2004-June 2005, with Walter Ulmer, **Study Technical Advisor,** study investigating the strategic leadership abilities of Army Division Commanders at war. Research conducted in Iraq

November 2003-November 2003, with P. Michaelis, “Leading Organizations Through Change: Cultural analysis of the Army Staff,” *personal for* Lieutenant General James Lovelace, Director, The Army Staff, Pentagon

August 2003-August 2003, External reviewer, Science and Technology Objective Review, “Training Objective Force Leaders and Teams,” US Army Research Institute, Orlando, Florida

January 2001-January 2001, Senior author and presenter, cross cultural leader development workshop, Army of Bolivia, La Paz, Bolivia

August 1999-January 2000, Chief of Staff Army, Army Study Group on Well-Being in the U.S. Army.

- **Researcher** and principal author, A Well Being Framework for the U.S. Army, January 2000

January 1997-September 1997, Secretary of the Army Senior Review Panel on Sexual Harassment

- **Researcher** and co-author, Senior Review Panel Report on Sexual Harassment in the Army, July 1997

June 1990-May 1991, Faculty Member, MMAS Program, Command and General Staff Officer’s Course.

Thomas A. Kolditz, Curriculum Vita

- **Thesis Committee Chair**, Masters of Military Arts & Science (Leadership Subject Matter Expert)
- **Principal Analyst**, Leader Education and Development System (LEADS) study (performance appraisal)
- **Instructor Trainer**, Army Leadership Assessment and Professional Development Program

January 1982-May 1982, Adjunct Faculty Member, Central Methodist College, Fayette, Missouri.

- **Instructor**, Social Psychology. (Principal instructor, replaced professor on sabbatical). 12 hours per week

August 1978-May 1982, Funded Graduate Teaching Assistant, University of Missouri, Columbia, Missouri

ACADEMIC AND CIVILIAN HONORS

Globally ranked #11/30 in the Coaching category by Global Gurus, an independent professional ranking organization in the UK, 2020.

Selected as a member of the Forbes Coaching Council, July 2019.

Selected to top 8 Global Finalists, Thinkers50 Marshall Goldsmith Distinguished Achievement Award in Coaching and Mentoring, July 16, 2019

Selected to the Fast Company Impact Council, April 18, 2019.

Globally ranked #24/50 in Coaching by Thinkers 50, an independent management ranking organization in the UK.

Globally ranked #6/30 in the Coaching category by Global Gurus, an independent professional ranking organization in the UK, 2019.

Recipient of the Warren Bennis Award for Excellence in Leadership, October 25, 2017.

Previous awardees include Howard Schultz, Rosabeth Moss Cantor, Doris Kearns Goodwin, and Benjamin Netanyahu.

Selected Marshall Goldsmith's Top 100 Coaches (First 50), June 23-25, 2017.

Hall of Fame Inductee, New Athens Unit 60 Public School District, October 23, 2014.

Professor Emeritus, United States Military Academy, West Point, June 13, 2012

Named among 42 Top Leader Development Practitioners in the US, Leadership Excellence, November 2008

Selected as a leadership Thought Leader by the Leader to Leader Institute, New York, NY, June 2007

Fellow, American Psychological Association, 2007

Apex Award for Publishing Excellence, Best New Magazine, Leader to Leader Special Issue 2006

Alpha Kappa Delta International Sociology Honor Society 2004

Pearl S. Buck Foundation Award (recognition of sponsorship of AmerAsian children while in Korea, 1999)

Command and General Staff College Instructor's "Leavenworth Lamp," May, 1991

Thomas A. Kolditz, Curriculum Vita

Outstanding Graduate Student Teacher Award, College of Arts & Science, University of Missouri, April, 1981

President, Graduate Association of Students in Psychology, University of Missouri, 1979-1981

Distinguished Military Graduate, Vanderbilt University, May, 1978

MILITARY EDUCATION

Senior Service Graduate, United States Army War College, Class of 2000

Advanced Military Studies Program, School of Advanced Military Studies (SAMS)

Command and General Staff Officer's Course

Leadership Assessment and Development Program, Senior Instructor's Course

Myers-Briggs Type Indicator (MBTI) Professional Qualification Course

Combined Arms and Services Staff School

Field Artillery Officer Advanced Course (Commandant's List)

Nuclear-Chemical Target Analysis Course

Nuclear Biological and Chemical Course (Distinguished Honor Graduate)

Field Artillery Officer Basic Course (Commandant's List)

MILITARY HONORS AND SPECIAL SKILLS

Distinguished Service Medal (Army's highest award for service)

Meritorious Service Medal (Multiple Awards)

Army Commendation Medal (Multiple Awards)

Army Achievement Medal (Multiple Awards)

Military Outstanding Volunteer Service Medal

National Defense Service Medal (2)

Global War on Terrorism Service Medal

Global War on Terrorism Expeditionary Medal

Korean Service Medal

Overseas Service Ribbon (2)

Qualified Air Assault, Airborne, and Military Free Fall Parachutist (HALO)

German Parachutist Badge

Ancient Order of Saint Barbara

BOOKS, BOOK CHAPTERS, ARTICLES & MONOGRAPHS (* denotes refereed or peer reviewed)

Kolditz, T.A., Gill, L., and Brown, R.P. (2021) “Leadership Reckoning: Can Higher Education Develop the Leaders We Need?” Monocle Press/Strata Leadership: Oklahoma City, OK.

Kolditz, T. A. (2020) “Coaching an Executive Client Out of Micromanagement.” In B. Underhill, J. Passmore, and M. Goldsmith (eds.) *Coach Me! Your Personal Board of Directors: Leadership advice from the world’s greatest coaches*

Kolditz, T. A. (2020) “How to Coach Leaders Through the Uncertainty of a Pandemic.” Forbes Coaches Council, April 22. <https://www.miragenews.com/leadership-during-a-crisis-can-make-or-break-trust-according-to-doerr-institute-founder/>

Kolditz, T. A. (2019) “Want to Build a Coaching Business? Go to School!” Forbes Coaches Council, October 16. <https://www.forbes.com/sites/forbescoachescouncil/2019/10/16/want-to-build-a-coaching-business-go-to-school/#24b8cfd771f4>

Kolditz, T. A. (2019) “How to Help Your Clients Take Responsibility of their Actions As A Leader.” Forbes Coaches Council, September 4. <https://www.forbes.com/sites/forbescoachescouncil/2019/09/04/how-to-help-your-clients-take-responsibility-of-their-actions-as-a-leader/#64cac5e04de4>

Kolditz, T. A. (2019) “A Coaching Call To Action.” In M. Goldsmith & S. Osman (eds.) *Coaching@Work*. New York: Marshall Goldsmith, pp. 115-119.

Kolditz, T. A. (2018) “What Happens When Coercive Leaders Feel Cornered.” Rice Business Wisdom. September 18. <https://business.rice.edu/wisdom/expert-opinion/what-happens-when-coercive-leaders-feel-cornered>

Kolditz, T.A. (2018) “New Leader Development: Leadership Lessons from the Doerr Institute.” In Goldsmith, M., Hesselbein, F. & McArthur, S. eds. *Work is Love Made Visible: A Collection of Essays About the Power of Finding Your Purpose From the World’s Greatest Thought Leaders*. New York: John Wiley & Sons.

Kolditz, T. A. (2018) Anonymous op-ed to fuel Trump's volatility, paranoia and hostility. The Hill, September 9. <http://thehill.com/opinion/white-house/405627-anonymous-op-ed-to-fuel-trumps-volatility-paranoia>

Kolditz, T.A. (2018). “Leading in Times of Crisis and Change.” *Millionaire Asia Magazine*, p.62-63, March 27.

Thomas A. Kolditz, Curriculum Vita

- Kolditz, T.A. (2017) "Imagination + Innovation = New Possibilities." In Leadership Insights Blog, Linkage, Inc., <http://blog.linkageinc.com/author/TKolditz/>
- Kolditz, T.A., Casas i Klett, T., & Strackhouse, J. (2017). Are you a leader of the Fourth Industrial Revolution? World Economic Forum, Annual Meeting of the New Champions 2017: Achieving Inclusive Growth in the Fourth Industrial Revolution, http://www3.weforum.org/docs/AMNC17/WEF_AMNC17_Report.pdf 38-40.
- Kolditz, T.A. & Lovelace, J. (2015) "Interdisciplinary Insights into Personal Security: An Integration. In Carroll, P., Arkin, R., & Wichman, A. (Eds.), The Handbook of Personal Security, New York: Taylor & Francis.
- *Elders, J., Brown, G., Coleman, E., Kolditz, T.A, and. Steinman, A. (2015) "Medical Aspects of Transgender Military Service." Armed Forces and Society. V.41(2), pp. 199-220.
- Kolditz, T.A. (2014). "Why You Lead Determines How Well You Lead." Harvard Business Review, <http://blogs.hbr.org/2014/07/why-you-lead-determines-how-well-you-lead/> July 22.
- *Wrzesniewski, A., Schwartz, B., Cong, X., Kane, M., Omar, A., & Kolditz, T.A. (2014) "Multiple Motives Don't Always Multiply Motivation: Evidence from a Decade of West Point Cadets." Proceedings of the National Academy of Sciences, v111, no. 30, pp. 10990-10995, July 29.
- Kolditz, T.A. (2013). "The Eighteenth Hugh J Clausen Lecture in Leadership." Military Law Review, Spring vol. 215, pp. 241-254.
- Kolditz, T.A. (2013). "Human Enhancement: Lessons in Training from In Extremis Contexts." Risk Dialogue Magazine, Swiss Re Centre for Global Dialogue, Zurich, Switzerland, September 25.
- Kolditz, T.A. (2013). "International Relations in a Dangerous, Multinational World: A Brief Conversation with Brigadier General (ret) Thomas Kolditz." Yale Journal of International Affairs, v. VIII Issue 1, Winter 2013, pp. 78-81.
- Kolditz, T.A. (2012). "The Warning Signs of David Petraeus's Fall, and How To Find a Way Forward." Fast Company Online, November 14, 2012.
- Kolditz, T.A. (2011). "Mission Command" The Brunswick Review. London: The Brunswick Group, pp. 21-23.
- Kolditz, T.A. (2011). "The Power of Leadership and Authority: Thoughts on Just Power." Paper published in the Programme of the 41st Annual St. Gallen Symposium, St. Gallen, Switzerland.

Thomas A. Kolditz, Curriculum Vita

- Karrasch, A., Levine, A., and Kolditz T.A. (2011). "Leadership When it Matters Most: Lessons on Influence From In Extremis Contexts ." In P. Sweeney, M. Matthews, & P. Lester (Eds.), Leading in dangerous situations. Annapolis, MD: Naval Institute Press, pp. 218-229.
- *Kolditz, T.A. & Donigian, A. (2010). "Military Leadership." In R. Couter, (Ed.) Political and Civic Leadership: A Sage Reference Handbook. San Francisco: Sage Publications.
- *Ness, J., Kolditz, T.A., Lewis, P., & Lam, D. (2009). "Development and Implementation of the US Army Leader Self Development Portfolio." In M. Vaitkus, (Ed.). Ft. McNair: National Defense University Press.
- *Vogelaar, A., Kolditz, T.A., & van den Berg, C. (2009). "Leadership in Dangerous Multinational Contexts." In J. Soeters (Ed.) Managing Military Environments. Boulder, CO: Lynn Rienner.
- Kolditz, T.A. trans. Watanabe, H. (2009). Leadership in Danger and Urgency, Existence or Nonexistence. Kanagawa-ken, Japan: Japan Productivity Center for Socio-Economic Development.
- Kolditz, T.A. (2009). Center for Creative Leadership, Leaders in Action Series, Face to Face, "Inside the Danger Zone: A Conversation with Colonel Thomas A. Kolditz. Volume 29, no. 1, March/April, pp.13-16.
- *Merlo, J. L., Kolditz, T.A., Hancock, P.A. (2009). "Military operations in extreme environments." In: J. Kring (Ed.). Human performance in extreme environments. Aldershot, England: Ashgate.
- Kolditz, T.A. (2007). "In Extremis Leaders: Developing Crisis Leadership Ability." Leadership Excellence. West Provo, UT: Executive Excellence Publishing, October, p.18.
- Kolditz, T.A. (2007). In Extremis Leadership: Leading as if Your Life Depended on it. San Francisco: Jossey Bass.
- Kolditz, T.A. (2006). "Leading as if Your Life Depended On It." In D. Crandall (ed.) Leadership Lessons from West Point. San Francisco: Jossey Bass, p. 160-187.
- O'Neil, D., Sweeney, P.J., Ness, J., & Kolditz, T.A. (2006). "Leader Development and Leader Self-Awareness: The U.S. Army Bench Project." In D. Crandall (ed.) Leadership Lessons from West Point. San Francisco: Jossey Bass, P. 107-132.
- *Kolditz, T.A. (2006). "Research in *In Extremis* Settings: Expanding the Critique of 'Why They Fight'." Armed Forces and Society, v 32:3 (Spring).

Thomas A. Kolditz, Curriculum Vita

- Kolditz, T.A., Ness, J. W., Michaelis, P., & Tribus, B. (2005). Leader Development Portfolio: Theory and practice in promoting leader self-awareness. United States Military Academy, West Point, NY. Unpublished manuscript awaiting DTIC classification.
- Kolditz, T.A., & Brazil, D.M. (2005). "Authentic Leadership in *In Extremis* Settings: A Concept for Extraordinary Leaders in Exceptional Situations." In Gardner, W., Avolio, B., and Walumbwa, F., eds., Authentic Leadership Theory and Practice: Origins, Effects and Development. Oxford, UK: Elsevier, p. 345-356.
- Kolditz, T. A. (2005). "The *In Extremis* Leader." Leader to Leader. New York: John Wiley & Sons, 6-18.
- Kolditz, T.A., Lord, R., Kozlowski, S., and Tetrick, L. (2004). Panel Summary Report of External Review of Science and Technology Objective, "Accelerating Leader Development" Leavenworth KS, April 29.
- Woodruff, T., & Kolditz, T.A. (2005). "Military-Family Conflict and the Need to Develop Expert Knowledge." In D. Snider, ed. The Future of The Army Profession, volume 2, p. 531-548.
- Kolditz, T.A. (2004). Leadership Lessons of the Third Verb. Performance, v.12, no. 3.
- Ender, M. G., & Kolditz, T.A. (2004). The (R)Evolution of an Academic Program: Sociology at West Point, 1963-2001. In L. Betros et al (Eds.). 200 Years of Education at West Point.
- Taylor, H.L., Folds, D.J., Gawron, V.J., and Kolditz, T.A. (2003). Panel Summary Report of External Review of Science and Technology Objective, "Training Objective Force Leaders and Teams," Orlando, FL, August 26.
- Kolditz, T.A. (2003). "Leadership Learnings from Iraq." Opening Bell, Fall, v. 5, no. 1, p. 1-2.
- Wong, L., Kolditz, T.A., Millen, R., and Potter, T. (2003). "Why They Fight: Combat Motivation in the Iraq War." Carlisle, PA: Strategic Studies Institute Monograph.
- Ender, M. G., Bartone, P.T., & Kolditz, T.A. (2003). "The Fallen Soldier: Death and the U.S. Military." In C.D. Bryant (Ed.). The Handbook of Thanatology: Essays on the Social Study of Death. Thousand Oaks, CA: Sage Publications, 2003, pp. 544-555.
- *Picart, J., & Kolditz, T. A. (2003). Leadership by Mission: Officership and Cadet Development at the United States Military Academy. Japanese Human Resources Journal, January, 46-48.

Thomas A. Kolditz, Curriculum Vita

- Kolditz, T. A., and Schoomaker, E. (2002). Case Study #1 - Well-being: A Case Study in Abstraction. In D. Snider and G. Watkins, eds, The Future of the Army Profession. New York: McGraw-Hill, Inc. 459-469.
- Kolditz, T. A., and Kallo, J.W. (2000). Linear Sweep—Paladin Prep in Korea. Field Artillery Professional Journal, January, 26-30.
- Kolditz, T. A. (1997). Inside the Professional Development System: The New OER. Field Artillery Professional Journal, September, 12-14.
- Kolditz, T. A. and Nelson, N. E. (1995). Fundamental Errors in Fire Coordination Graphics. Field Artillery Professional Journal, 1995, February, 24-26.
- Kolditz, T. A. and Nelson, N.E. (1995). RAIDS—Fire Coordination for Aviation in the Deep Battle. Field Artillery Professional Journal, April, 43-45.
- Kolditz, T. A. (1993). Exploring the Conditions for Decisive Operational Fires. Ft. Leavenworth, KS: School of Advanced Military Studies Monograph, AD-A274103.
- Kolditz, T. A. (1992). Modern Tactics in the Moral Domain: Smart Weapons and the Production of the Combat Stress Reaction. Ft. Leavenworth, KS: School of Advanced Military Studies Monograph, AD-A264448.
- *Kolditz, T. A. (1991). The Tools to Select Leaders are Available – Why Not Use Them? Military Review, 71, 87-90.
- Kolditz, T. A. (1985). Effects of Perceived Control Over Anticipated Performance and Impression Management: A New Look at Self Handicapping. Unpublished Doctoral Dissertation, University of Missouri, Columbia, MO.
- *Arkin, R. M., Kolditz, T. A., and Kolditz, K. K. (1983). Attributions of the Test Anxious Student: Self Assessments in the Classroom. Personality and Social Psychology Bulletin, 9, 271-280.
- *Kolditz, T. A. & Arkin, R. M. (1982). An Impression Management Interpretation of the Self-handicapping Strategy. Journal of Personality and Social Psychology, 43, 467-474.
- Kolditz, T. A. (1982). An Integration of Two Decades of Research on Schachter’s Two-Component Theory of Emotion. Unpublished Doctoral Research Monograph, University of Missouri, Columbia, MO.
- *Arkin, R. M., Cooper, H., & Kolditz, T. A. (1980). A Statistical Review of the Literature Concerning the Self-serving Attribution Bias in Interpersonal Influence Situations. Journal of Personality, 48, 435-448.

Thomas A. Kolditz, Curriculum Vita

*Salthouse, T. A., Kolditz, T. A., Bumberry, J., & Johnson, M. B. (1980). An Illusion of Ingestion. *Perception & Psychophysics*, *27*, 564-568.

PAPER PRESENTATIONS (* denotes refereed or peer reviewed)

*Kolditz, T. A. (2011) In extremis teams. In W. S. Becker & M. J. Burke (Co-Chairs), In extremis teams: What do we need to know? Panel discussion at the Society for Industrial and Organizational Psychology, Chicago, IL, April 16.

*Foster, C., Lindsay, D., Samuels, S., and Kolditz, T.A. (2009) Gaining Leadership While Losing Altitude: In Extremis Leader Development. Poster presented at the meeting of the Society for Industrial Organizational Psychology, New Orleans, April 3.

Kolditz, T.A. (2007) Framing the Human Dimension of the Force: The Technology of Will. Paper presented at the Korean Military Academy Symposium on Military Science, Seoul, Republic of Korea, November 1.

O'Neil, D., Sweeney, P., and Kolditz, T.A. (2006). Online Assessment for the US Army. Korean Institute for Defense Analysis, Seoul, Republic of Korea, May 10.

*Densmore, M., Weis, E., & Kolditz, T.A. (2005) Leader Learning at the Point of Death: Learning Orientation in *In Extremis* Leadership. Paper presented at the Interuniversity Seminar on Armed Forces and Society. Chicago, IL, October 28.

*O'Neil, D.P., Ness, J., Kolditz, T.A., and Hauserman, K. (2005) *The Army's Leader Development Portfolio: Increasing Officer Self-Awareness and Adaptability*. American Psychological Association Division 19/21 Conference, George Mason University, Fairfax, VA, March 3.

*Campbell, K.M., Campbell, D.J., Ender, M.G. and Kolditz, T.A. (2004) *Military Road Warriors: Outcomes for Soldiers and Spouses*, International Sociology Conference, Ankara, Turkey, 5-9 July.

*Kolditz, T.A., Ruth, S., and Banks, B.B. (2004) Defining *In Extremis* Leadership. Paper presented at the Academy of Management, New Orleans, Louisiana, August 11.

*Kolditz, T.A. (2004). Authentic Leadership in *In Extremis* Settings: A Concept for Extraordinary Leaders in Exceptional Situations. Paper presented at the University of Nebraska—Lincoln Gallup Leadership Institute Summit, Omaha, NE, June 13, 2004.

*Kolditz, T.A., and Wong, L. (2003). Why Do They Fight? Combat Motivation in Operation Iraqi Freedom. Paper presented at the American Political Science Association, International Security and Arms Control Conference, Carlisle PA, November 1, 2003.

Thomas A. Kolditz, Curriculum Vita

*Ender, M. G. and Kolditz, T. A. (2003). Sociology at West Point and Beyond, 1963-2001. Paper presented at the Interuniversity Seminar on Armed Forces and Society, Chicago, IL, October 25.

*Campbell, K. M., Kolditz, T. A., and Ender, M. (2003). Support for Road Warriors in the Army. Paper presented at the Academy of Management, Seattle WA, August, 2003.

*Ender, M.G. and Kolditz, T. A. (2002). Sociology at West Point and Beyond, 1963-2001. Paper presented at the International Sociology Association Meetings, Brisbane, Australia.

Bartone, P. and Kolditz, T.A. (2003). Predictors of Army Leader Performance at the Pre-commissioning Level. Korean Institute for Defense Analysis, Seoul, Republic of Korea.

*Kolditz, T.A., Petersen, S., & Graham, H. (2001). Feedback Seeking Behavior and the Development of Mentor-Protégé Relationships. Inter-University Seminar on Armed Forces and Society, Baltimore, Maryland.

*Palmer, J. R., & Kolditz, T. A. (1991). Army Leadership Assessment and Development Program. 19th International Congress on the Assessment Center Method, Toronto, Canada.

Kolditz, T. A. (1981). Self-handicapping: When Self-presentation Encumbers Performance. Ninth Annual Graduate Student Conference in Personality and Social Psychology, Athens, Georgia.

*Lightner, J. M., Hansen, D. L., Kolditz, T. A., Strange, A. L., Yarkin, K. L., & Harvey, J. H. (1978). Interpretation and Recall of Interpersonal Events: Effects of Observational Set, Sex of Subject, and Seriousness of Outcome. Southeastern Psychology Association Meetings.

**INVITED ACADEMIC LECTURES, KEYNOTES, AND LEADERSHIP SPEECHES
(*denotes international audience)**

NFI, “How to Implement an Objectives-Key Results Strategy,” Zoom, June 16, 2021.

Rice Human Resources June Leadership Huddle, “Becoming a Kegan Stage 4 Leader, Post Pandemic Growth.” Rice HR, Zoom, June 16, 2021.

International Leadership Association Webinar, “Doerr Institute and the Carnegie Classification on Leadership for Public Purpose,” Zoom, with Ryan Brown, Carla Ortega Santori, June 2, 2021.

Creighton University Leadership Team, “The History and Future of the Doerr Institute,” Zoom, May 6, 2021.

Nutrien, “How to Lead in the Pandemic plus fireside chat,” Zoom, May 6, 2021.

CoachRICE, graduation address, Zoom, April 14, 2021.

Fortune CONNECT, Gaining Purpose, Leading Better. Catalyst module 2, February 23, 2021.

Rice University, “Director's Cut: Gaining Purpose, Leading Better,” Catalyst module 2, virtual to Doerr clients, February 8, 2021.

Simmons University Board of Trustees Meeting, “The Leadership Reckoning in Higher Education.” February 11, 2021.

Fortune CONNECT, Gaining Purpose, Leading Better. Catalyst module 1, February 10, 2021.

Rice University, “Director's Cut: Gaining Purpose, Leading Better,” Catalyst module 1, virtual to Doerr clients, February 8, 2021.

World Business and Executive Coaching Full Summit, “Expanding Coaching Markets to Higher Education. Virtual summit keynote, February 4, 2021.

CVS Caremark Corporation, Managing Goals with OKRs. Virtual, December 10, 2020.

*ARCA Continental. Coca Cola Southwest Beverages, LLC, Mexico City, Mexico, virtual, November 30, 2020.

Thomas A. Kolditz, Curriculum Vita

Morningstar Financial, “Managing and Leading Objectives and Key Results, November 17, 2020.

Fortune CONNECT, “Leading with Purpose.” Interactive executive training, Session 1 October 28, Session 2 November 11, 2020, virtual.

International Leadership Association panelist, “Leadership Reckoning.” Panel given at ILA Annual Conference, November 8, 2020.

International Leadership Association panelist, “Leadership Insurrection.” Panel given at ILA Annual Conference, November 7, 2020.

Rice University Development and Alumni Relations Board “How to Lead in a Pandemic.” October 13, 2020.

CMFG Life Insurance Company, “In Extremis Leadership,” recorded presentation, August 13, 2020.

American Psychological Association Main Stage Event (with Stacey Abrams, Tarana Burke, Ali Mattu, Ellen Peters, and APA President Sandra Shullman), “The Psychology of Leadership in a Time of Crisis.” Webcast panel, August 7, 2020.

The Lion’s Pride, “Leading in the Pandemic.” Webinar, August 4, 2020.

AT&T Summer Learning Academy, “Lessons from Failure.” Webinar, July 10, 2020.

CUNA Mutual Discovery 2020, “Leading and Living Under Threat.” Taped July 9, 2020, shown in Discovery 2020 on August 13.

With Marshall Goldsmith and Alain Hunkins, “Cracking the Leadership Code.” MG100 Coaches Live, www.tiny.cc/doeksz June 20, 2020

Rice University Alumni, “Leader Development: Substance vs. Fluff.” Webinar hosted by April Cole, June 10, 2020.

Rice University Development and Alumni Relations keynote, “The Doerr Institute Today.” Webinar, May 27, 2020.

Coldwell Banker, “Leading By Trust In Times Of Crisis,” virtual keynote, May 26, 2020.

IAMC College of Fellows “Leadership Masterclass _ Tom Kolditz.” Webinar, May 20, 2020.

Rice Human Resources, featured speaker, “Managing and Leading in a Pandemic.” Webinar, May 13, 2020.

Thomas A. Kolditz, Curriculum Vita

Rice University, Doerr Institute for New Leaders, Catalyst Module, “Leading as if Your Life Depended on It—Session 2.” Webinar, May 12, 2020.

World Business and Executive Coaching Summit, “How To Coach Leaders Through The Uncertainty Of A Pandemic.” Webinar, May 12, 2020.

Rice University, Doerr Institute for New Leaders, Catalyst Module, “Leading as if Your Life Depended on It.” Webinar, April 28, 2020.

Cornell University Engineering Leadership Certification Program, “In Extremis Leadership.” April 17, 2020.

Aetna CVS Clinical Services (nurses and care providers), “In Extremis Leadership.” April 16, 2020.

PepsiCo, “How Leading In Crisis is Different than Leading in Normal Times.” April 1, 2020.

Google, LEAD8 Seminar, “In Extremis Leadership,” Webinar, March 25, 2020.

Fast Company Impact Council, “In Extremis Leadership.” Webinar, March 19, 2020.

Intel HR Leadership, “Tech Leadership Under Conditions of Threat.” Webinar, March 19, 2020.

BigSpeak speakers bureau, “Leading when Lives Depend on It.” Webinar, March 11, 2020.

*BearingPoint, BearingPoint Senior Managers, “Developing Talent for High Performance” and “Learning from Assignments.” Yale Executive Education, Yale University, New Haven, CT, March 4, 2020.

Odgers Berndtson, “Executive Leadership in Perspective.” Proper Hotel, Austin TX, March 2, 2020.

Navy Federal Credit Union Lending Officers. “Hope is Not a Method of Change.” Navy Federal Credit Union Corporate Headquarters, Vienna VA, January 8, 2020.

Flack Global Metals. “Knowing Yourself In Tough Times.” Scottsdale AZ, December 7, 2019.

Rice University Naval ROTC Program. “Loyalty to the Constitution or the President— Follow the Oath.” Building 556, Rice University, Houston TX, Oct 1, 2019.

*Peking University Executive MBA Program, full day leader development instruction. West Point Club, US Military Academy, West Point NY, September 27, 2019.

Thomas A. Kolditz, Curriculum Vita

*Linkage Inc. Global Institute for Leadership Development (GILD), “Answering the Questions all New Leaders Have.” JW Marriott Palm Desert, Palm Springs, CA, September 19, 2019.

Google Marketing, “Resilience in Crisis and Everyday Life.” Ace Hotel, New Orleans, LA, August 6, 2019.

Sister Cities International, Youth Leadership Conference, “Leadership and Your Future.” Lovett Commons, Rice University, Houston TX, July 17, 2019.

*Asia Society Texas, “Premortems and Leader Intent.” Asia Society Texas, Houston, TX, June 25, 2019.

Duke University, New Directions in Leadership Research Conference, “Fixing the Strategic Failure of Higher Education to Develop Leaders.” Durham, NC, June 18-20, 2019.

SC Johnson & Company, “Leading as if Lives Depend on It.” Racine, WI, May 23, 2019.

*Seminarium Internazionale Senior Executive Leadership Program, “Liderazgo In Extremis.” Yale University, New Haven, CT, May 16, 2019.

Association of Rice Alumni Board, “Doerr Institute—Past, Present, Future.” Brian Patterson Center, Rice University, Houston TX, May 10, 2019.

Composite Panel Association, “Leadership.” Naples FL, May 6, 2019.

Admiral Nimitz Museum Foundation, “Leadership When Lives Matter.” Conference Center, Fredericksburg, TX, April 26, 2019.

Presidio Chief Information Officer Summit, “Hope is not a Method.” Ritz Carlton Key Biscayne, FL, March 25, 2019.

Hackensack Meridian Health Hospital Presidents, “Leading at the C Level,” Hackensack NJ, March 14, 2019.

Hackensack Meridian Health, “Leading as if Your Life Depended on It,” Hackensack NJ, March 14, 2019.

*BearingPoint, BearingPoint Senior Managers, “Developing Talent for High Performance” and “Learning from Assignments.” Yale Executive Education, Yale University, New Haven, CT, March 5, 2019.

Society of Rice University Women Speaker Series, “Leader Development at Rice: Setting a Global Standard.” R Room, Rice University, Houston TX February 4, 2019.

Thomas A. Kolditz, Curriculum Vita

West Point Society of Houston, “West Point on the Bayou.” Tony Mandola’s, 1212 Waugh Street, Houston, TX, December 13, 2018.

LeChase Construction, “Leading Effectively in Safety Conscious Construction.” Rochester, NY, November 16, 2018.

Buffalo Breakfast Club, “Rice’s New Leaders.” Houston Country Club, Houston TX, November 13, 2018.

*Yale Executive Education, “West Point Leadership for Business and Government.” Thayer Hotel, West Point, NY, October 20, 2018.

*Peking University Executive MBA Program, full day leader development instruction. West Point Club, US Military Academy, West Point NY, September 30, 2018.

Regional Joint Information Center, “Leadership in Crisis.” Houston Transtar Conference Facility, Houston TX, September 26, 2018.

University of Houston, “Leadership in the Arts.” Seminar for Mr. Glenn Taylor, McNair Hall, Rice University, Houston TX, September 25, 2018.

Silk Road Ensemble, “Leadership and the Arts: A Performance.” Moody Center for the Arts, Rice University, Houston TX, September 24, 2018.

Explore Rice, Rice Directorate of Enrollments, “Doerr Institute for New Leaders.” McMurtry Auditorium, Duncan Hall, Rice University, Houston TX, September 23, 2018.

Rice Volunteer Leadership Conference, “Valuing Volunteers.” Closing keynote. Hudspeth Auditorium, Anderson-Clarke Center, Rice University, Houston TX, September 22, 2018.

Explore Rice, Rice Directorate of Enrollments, “Doerr Institute for New Leaders.” McMurtry Auditorium, Duncan Hall, Rice University, Houston TX, September 16, 2018.

Google Cloud, “Leading as if Your Life Depended On It.” Levi Stadium, San Jose, CA, September 12, 2018.

Jones Graduate School of Business, Dean’s Leadership Seminar, “Leadership at Rice and Beyond.” McNair Hall, Rice University, September 10, 2018.

Motorsport Aftermarket Group, “Leading on the Backside of Bankruptcy.” Tucker, 4900 Alliance Gateway Freeway, Fort Worth, TX, August 23, 2018.

Thomas A. Kolditz, Curriculum Vita

Texas Boy's State, opening keynote, Hogg Auditorium, University of Texas, Austin, TX, June 10, 2018.

Village of New Athens, Memorial Monument Dedication, Community Park, New Athens, IL, May 28, 2018.

Amyris, Shareholder Meeting Opening Keynote, Exploratorium, San Francisco, CA, May 21, 2018.

*Seminarium Internazionale Senior Executive Leadership Program, "Liderazgo In Extremis." Yale University, New Haven, CT, May 10, 2018.

*Global Institute for Leader Development—Asia, opening keynote, Singapore, April 10, 2018.

*BearingPoint, BearingPoint Senior Managers, "Developing Talent for High Performance" and "Learning from Assignments." Yale Executive Education, Yale University, New Haven, CT, March 7, 2018.

US Air Force Academy, National Character and Leadership Symposium, "Planning for Your First Big Failure." Colorado Springs, CO, February 22, 2018.

Massachusetts Institute of Technology, Sloan School of Business CFO Conference, "Leading in Balanced Chaos." Newton Marriott, Newton, Massachusetts, November 16, 2017.

Youth Leadership Forum, "Leadership Journeys: Perspectives of Performance and Development." Rice University, Ley Student Center, November 8, 2017.

*Global Institute for Leadership Development, acceptance speech on receiving the Warren Bennis Award for Leadership Excellence. Palm Desert, California, October 25, 2017.

University of Houston Arts Leaders, "Leading Beyond Expectations in the Social Sector." University of Houston, Moores School of Music, Houston, Texas, September 25, 2017.

Seton Hall University Board of Regents, "Leading as if Your Life Depended on It." Skytop Lodge, Skytop PA, September 21, 2017.

Seton Hall University Faculty Leadership Team, "Leader Development in Higher Education: Standards and Metrics." Skytop Lodge, Skytop PA, September 21, 2017.

Explore Rice, "The Doerr Institute for New Leaders." Sewall, Hall, Rice University, Houston, TX, September 10, 2017.

Thomas A. Kolditz, Curriculum Vita

*FBI Global Academy, “In Extremis Leadership: Rice Harvey Action Team (R-HAT). J. Edgar Hoover Building, Washington, DC, September 9, 2017.

*World Economic Forum, “Leadership and Mentoring for Young Scientists” invited panelist, Dalian Hilton Hotel, Dalian, China, June 29, 2017.

*World Economic Forum, “Building Skills for Life Through Creativity,” invited panelist, Dalian Convention Center, Dalian, China, June 29, 2017.

*Seminarium Internazionale Senior Executive Leadership Program, “Liderazgo In Extremis.” Yale University, New Haven, CT, May 11, 2017.

*Yale University Executive Round Table: Crisis Leadership and Digital Marketing (six presentations). The House of Roosevelt, Shanghai, China, May 1-4, 2017.

Rice University Initiative for Students Reception, “Presenting the Doerr Institute for New Leaders at One Year,” Patterson Sports Complex, Rice University, Houston, Texas, April 28, 2017.

Houston Team Science Summit, Opening Remarks. The Denton A. Cooley MD and Ralph C. Cooley DDS University Life Center, University of Texas Medical Center At Houston, Houston TX, March 24, 2017.

*BearingPoint, BearingPoint Senior Managers, “Developing Talent for High Performance” and “Learning from Assignments.” Yale Executive Education, Yale University, New Haven, CT, March 8, 2017.

Veritas Forum, “Purpose, Leader Development, and Calling.” Rice Memorial Center Grand Hall, Rice University, Houston, TX, February 1, 2017.

CoachRice, “Ethical Perspectives in the Development of Leaders.” Glasscock School of Continuing Studies, Rice University, Houston, TX, January 27, 2017.

Young Presidents Organization, Gulf States Chapter, “In Extremis Leadership.” Hudspeth Auditorium, Glasscock School of Continuing Studies, Rice University, Houston, TX, January 26, 2017.

Rice University, Industrial/Organizational Psychologists, “Creative Strategies for Evidence-Based Leader Development.” Sewall Hall, Rice University, Houston TX, January 20, 2017.

Rice Human Resources, Learning & Leadership, “Lessons from a Seasoned Leader.” Rice Memorial Center, Rice University, Houston TX, December 6, 2016.

National Association of Corporate Directors, “Crisis, Resilience, and the CEO.” Houston Country Club, Houston, TX, December 1, 2016.

Thomas A. Kolditz, Curriculum Vita

Alvarez & Marsal, NA, LLC, “Leadership in Restructuring and Other Crisis Conditions.” Ritz Carlton, Marina del Rey, CA, September 26, 2016.

US Department of State, Bureau of Consular Affairs, Senior Supervisor Training, “Building Trust in Uncertain Contexts” and “Hope is Not a Method.” Camby Hotel, Phoenix, AZ, September 16, 2016.

Mallinckrodt Pharmaceuticals, “Leading in Crisis.” Charleston, SC, August 29, 2016.

US Department of State, Bureau of Consular Affairs, Passport Supervisor Training, “Building Trust in Uncertain Contexts” and “Hope is Not a Method.” Marriott Renaissance New Orleans Arts District, New Orleans, LA, August 12, 2016 and August 15, 2016.

Greater Houston Industry Liaison Group, “Pathway to Transgender Service.” Bioscience Research Center, Rice University, Houston, TX, July 27, 2016.

Insurance Accounting and Systems Association 88th Annual Educational Conference and Business Show, “Building Trust in Uncertain Contexts.” Hemisfair Ballroom, Marriott Rivercenter, San Antonio, TX, June 13, 2016.

Something New for Lunch, “Doerr Institute for New Leaders: Vision to Reality.” President’s home, Rice University, Houston, TX, May 24, 2016.

*BearingPoint Senior Managers Program, “Developing Talent for High Performance” and “Learning From Assignments.” Yale School of Management, New Haven, CT, May 9, 2016.

*Corporate Governance Executive Education Program, “In Extremis Leadership.” Yale School of Management, New Haven, CT, May 5, 2016.

Kayne Anderson Capital Advisors, “Leading in a High Stakes Environment.” Ojai Valley Inn & Spa, Ojai, CA, February 9, 2016.

Madrugadores Breakfast Club, “The Doerr Institute for New Leaders—Next Generation Leader Development.” Houston Country Club, Houston, TX, November 15, 2015.

*Rice University Families Weekend Keynote, “The Doerr Institute for New Leaders—a Coaching Pilot.” Stude Concert Hall, Shepherd School of Music, Rice University, Houston TX, October 23, 2015.

Russell Reynolds and Associates, “Leadership in Crisis and Beyond.” The Bayou Club, Houston, TX, October 15, 2015.

Thomas A. Kolditz, Curriculum Vita

*Goldman Sachs, Compliance Managing Directors and Partners, “Leadership in an Uncertain Context.” Goldman Sachs Global Headquarters, New York, NY, October 13, 2015.

Tudor, Pickering, Holt and Company, and the Law Firm of Vinson & Elkins, “Leading in Crisis Conditions: Lessons from In Extremis Leadership.” Four Seasons Hotel, Houston, TX, September 21, 2015.

AARP Thought Leaders for Life Reimagined, “Pushing Purpose to the Edge of Personal Innovation—Why you Lead Determines How Well You Lead.” Gateway Canyons Resort, Gateway, CO, July 13, 2015.

Yale New Haven Health System, “Leading When Your People Fail.” Trumbull, CT, June 22, 2015.

Sustainability Keynote on Crisis, Yale Executive Education, Yale University School of Forestry and Environmental Sciences, Kroon Hall, June 11, 2015.

BE Senior Managers, “Developing Talent for High Performance.” Yale University, Evans Hall, June 11, 2015.

National Veteran’s Small Business Coalition, “Energy and Perseverance in Business Development.” Norfolk, VA, Waterside Marriott, June 9, 2015.

*Guangdong Program, Yale Executive Education, “Building Trust in Uncertain Contexts.” Yale University, Evans Hall, May 29, 2015.

CUSO Banking CEO & Executive Conference, “Leadership: Developing Yourself and Others.” Rancho Bernardo Inn, Rancho Bernardo, CA, May 7, 2015.

Yale School of Management Alumni Association, “Teaching our Students to Fail.” Yale University, Evans Hall, May 2, 2015.

Fudan University EMBA Program, “Building Trust in Uncertain Contexts” and “Leadership Tools: Hope is Not a Method.” Yale University, Evans Hall, May 1, 2015.

*Shanghai Jiaotong University, Antai College of Economics and Management Program, “Developing Talent for High Performance” and “Leading in Extreme Circumstances.” Yale University, Evans Hall, April 28, 2015.

Corporate Governance Program, “In Extremis Leadership.” Yale University, Evans Hall, April 23, 2015.

Google, LEAD Program Hangout, “Developing Yourself and Others.” Audience in the Googleplex, Mountain View, CA, April 16, 2015.

Thomas A. Kolditz, Curriculum Vita

International Leadership Case Competition Keynote, “Team Leadership in Competitive Contexts.” Yale University, Evans Hall, April 10, 2015.

The Leadership Institute, Yale College, “Why Eli Can’t Lead.” Yale University, April 9, 2015.

*Global Network for Advanced Management, “Advanced Crisis Leadership.” Yale University, Evans Hall, March 19, 2015.

*Save the Children, “Hope is Not a Method” and “Leading when Lives Depend on It.” Fairfield, CT, March 17, 2015.

Yale-New Haven Health System: Strategic Agility & Innovation Program; “Leadership & Developing Direct Reports and Others.” Yale University, Evans Hall, March 13, 2015.

*Harvard Law School Conference on Transgender Inclusion in the Military, “Reporting Out: Perspectives from a Member of the National Commission on Transgender Service.” Harvard Law School, Cambridge MA, March 4, 2015.

Yale Medical Group: Emerging Leaders Program, “Leading as if Lives Depend on It” and “Hope is Not a Method.” Evans Hall, Yale University, February 13, 2015.

*Executive MBA of Sydney University’s Graduate School, “There is No Such Thing as Military Leadership.” Sydney, Australia, February 11, 2015.

Allstate Insurance, “Leadership in the Context of High Risk.” Wheeling, IL, January 21, 2015.

Yale CEO College, “Building Trust in Uncertain Contexts.” Waldorf Astoria Hotel, New York City, NY, December 17, 2014.

Yale Admissions and Alumni Joint Event, “When Leaders Fail Us.” Evans Hall, Yale University, December 5, 2014.

*Industrial and Commercial Bank of China, “Leading in Times of Financial Crisis.” Evans Hall, Yale University, November 13, 2014.

Association of Yale Alumni, “Your Leader Identity.” The Graduate Club, Yale University, November 8, 2014.

*Avicenna Leadership Program (Holland), “Leading As If Your Life Depended On It.” Harbor Room, Omni Hotel, New Haven CT, October 31, 2014.

AARP, “Leading AARP Through Changing Multicultural Markets.” Washington DC, October 29, 2014.

Thomas A. Kolditz, Curriculum Vita

Greenwich Businessman's Supper Club Keynote, "Leader Development in the Face of Cowardice." Rive Bistro, Westport, CT, October 23, 2014.

Lingnan University (Hong Kong) EMBA Program, "Leadership in Crisis." Evans Hall, Yale University, New Haven CT, October 1, 2014.

*Antai College (Shanghai) Program, "Developing Talent for High Performance & Leading in Extreme Circumstances." Evans Hall, Yale University, New Haven CT, September 30, 2014.

* China Europe International Business School Program at Yale, "Leading in Extreme Circumstance." Evans Hall, Yale University, New Haven CT, September 23, 2014.

*Yale Admissions, "How Yale Develops Leaders." Yale Club, New York City, NY, September 22, 2014.

*Shanghai Advanced Institute of Finance (SAIF), "Building Trust in Uncertain Contexts." Evans Hall, Yale University, New Haven CT, September 18, 2014.

*Global Youth Development Organization, "Leadership Course with Tom Kolditz." Lecture series to students from Jiangsu Province, China. Evans Hall, Yale University, New Haven CT, August 4-14.

US Department of State, Bureau of Consular Affairs, "The Moral Obligation to Lead" and "Leadership Tools." US Passport Agency, Washington DC, July 8, 2014.

*Yale Global Pre-MBA Program, "Developing Yourself and Others." Evans Hall, Yale University, New Haven, CT, June 25, 2014.

12.14 Foundation Summer Program Kickoff, "Leader Development in the Performing Arts." Newtown High School, Newtown CT, June 23, 2014.

*Yale Global Pre-MBA Program, "Leadership Tools." Evans Hall, Yale University, New Haven, CT, June 19, 2014.

*Guangdong Province Leadership Program, "Leading in Extreme Circumstances." Evans Hall, Yale University, New Haven, CT, June 17, 2014.

Prudential Leaders College, "In Extremis Leadership—Managing Risk." Evans Hall, Yale University, New Haven CT, June 12, 2014.

Yale CEO College, "Building Trust in Uncertain Contexts." New York Stock Exchange, New York City, NY, June 3, 2014.

Thomas A. Kolditz, Curriculum Vita

Yale School of Management, Development and Alumni Relations, “Building Trust.” Evans Hall, Yale University, New Haven CT, May 29, 2014.

Yale School of Management, Clerical and Technical Staff, “Yale Feedback Culture.” Evans Hall, Yale University, New Haven CT, May 15, 2014.

Yale School of Management, Management and Professional Staff, “Yale Feedback Culture.” Evans Hall, Yale University, New Haven CT, May 14, 2014.

*Corporate Governance Program, “Building Trust in Uncertain Contexts: Talk and Tools.” Evans Hall, Yale University, New Haven CT, May 8, 2014.

Vanguard Leadership Program, US Military Academy Preparatory School, “In Extremis Leadership.” Evans Hall, Yale University, New Haven CT, May 7, 2014.

*Fudan University Executive MBA Program, “Learning from Assignments” and “Building Trust in Uncertain Contexts.” Evans Hall, Yale University, New Haven CT, May 2, 2014.

*Lingnan University Executive MBA Program, “Building Trust in Uncertain Contexts” and “Developing Others for High Performance.” Evans Hall, Yale University, New Haven CT, April 29, 2014.

Berzelius Society, Yale University, 13th Annual Neal B. Freeman Lecture, “Why Eli Can’t Lead.” Evans Hall, Yale University, New Haven CT, May 2, 2014

*BearingPoint Senior Managers Course, “Developing Talent for High Performance” and “Learning from Assignments.” Evans Hall, Yale University, New Haven CT, April 10, 2014.

Kent Place School, “Leadership in Your Future.” Kent Place School, Summit, NJ, April 8, 2014.

*China National Development and Reform Commission (NDRC) Executive Program, (two-day teaching), Beijing, China, March 15-16, 2014.

Yale Class of 1957, “Yale Leader Development.” New Haven, CT, February 15, 2014.

Addiction Executives Industry Summit, “Leading as if Your Life Depended On It.” Naples, FL, February 9, 2014.

Yale School of Management Evans Opening Conference, with Salovey, P., Niles, J., Klein, J., and Lamont, N. “Ethics and Leadership: Innovations in Education.” Evans Hall, Yale University, New Haven CT, January 10, 2014

Thomas A. Kolditz, Curriculum Vita

Yale CEO College, “Building Trust in Uncertain Contexts.” Waldorf=Astoria Hotel, New York City, NY, December 18, 2013.

New Haven Police Department Command College, “Crisis Leadership for Crisis Leaders.” University of New Haven, December 9, 2013.

Cornell University College of Engineering, “In Extremis Leadership.” Ithaca NY, December 6, 2013.

Cornell University, Big Red Leadership Program Keynote, “Focus and Performance when the Stakes are Sky High.” Ithaca NY, December 6, 2013.

Google Executive Team, “Developing Self and Others with Self-Directed Development Plans.” Virtual via Google Hangout, November 7, 2013.

GE Capital Americas Information Technology Forum, “Developing Self and Others.” Dolce Center, Norwalk CT, November 5, 2013.

Richmond Events, Logistics and Supply Chain Forum Keynote, “Leading as if Your Life Depended On It.” Scottsdale AZ, November 3, 2013.

*The Medicines Company Second Annual Interventional Cardiology Leadership Summit, “Inspiring Leadership in High Stakes Critical Care.” Invited lecture, San Francisco, CA, October 28, 2013.

*BearingPoint Senior Managers, “Learning from Assignments” and “Developing Talent for High Performance.” Yale Executive Education, Greenberg Center, Yale University, New Haven CT.

*Save the Children, “Crisis Insights for NGO Leaders.” Invited lecture, Westport, CT, October 21, 2013.

Vanderbilt University National Security Symposium, “Leadership Lessons from the War on Terror.” Sarratt Cinema, Vanderbilt University, Nashville TN, October 4, 2013.

Future of Executive Development Forum, “Fallen Heroes: The Dynamics of Senior Leader Meltdowns.” San Diego, CA, September 18, 2013.

*JP Morgan Fellows Program, “Leading Through Extreme Circumstances.” Watson Center, Yale University, September 11, 2013.

*Guangdong Provincial Government Leadership Program, “Leading in Extreme Circumstances.” Greenberg Conference Center, Yale University, New Haven, CT, August 20, 2013.

Thomas A. Kolditz, Curriculum Vita

*Swiss Re Center for Global Dialogue, “Developing Cognitive and Physical Capacity Through In Extremis Leadership”. Zurich, Switzerland, July 3, 2013.

*Swiss Re Center for Global Dialogue, “Human Enhancement: Transcending Human Limits.” Zurich, Switzerland, July 2, 2013.

GE Corporate, Leadership Exploration, Normandy France. Sole leadership instructor and consultant for 9 GE executives. Normandy, France, June 24-28, 2013.

*Industrial and Commercial Bank of China, “Leading in Times of Financial Crisis.” Watson Center, Yale University, June 20, 2013.

*Yale Global Pre-MBA, “Leading as if Your Life Depended On It.” Watson Center, Yale University, June 19, 2013.

*Founder Group, “Series on Leadership.” Watson Center, Yale University, June 14, 17 & 18, 2013.

*Founder Group, “In Extremis Leadership.” Intercontinental Times Square, New York, NY

*Yale Global Pre-MBA, “Leader Tools.” Watson Center, Yale University, June 13, 2013.

Festschrift for Professor Victor Vroom, panel presenter on the contributions of Victor Vroom to the field of leadership and leader development, GM Room, Yale University, June 7, 2013.

Yale CEO College, “Building Trust in Uncertain Contexts.” Millennium Hilton Hotel, New York City, NY, June 4, 2013.

*Founder Group, “Crisis in Culture.” Thayer Hotel, West Point, NY, June 1, 2013.

*Seminarium in Corporate Governance, “In Extremis Leadership.” Greenberg Conference Center, Yale University, May 9, 2013.

*Fudan University EMBA, “Building Trust in Uncertain Contexts.” Greenberg Conference Center, Yale University, May 2, 2013.

Family Office, “Developing Leaders at Yale: Insights from In Extremis Settings.” Dinner keynote, Greenberg Conference Center, Yale University, May 1, 2013.

*JP Morgan Fellows Program, “Leading Through Extreme Circumstances.” Watson Center, Yale University, April 19, 2013.

Yale Alumni Leader Development Presentation, “How Yale Develops Leaders.” GM Room, Yale University, April 12, 2013.

Thomas A. Kolditz, Curriculum Vita

Yale Alumni Leader Development Presentation, “In Extremis Leadership.” GM Room, Yale University, April 12, 2013.

Chief Learning Officer Network/Global Leadership Strategy Network, “Leading as if Lives Depend on It.” Johnson & Johnson Education Center, New Brunswick, NJ, April 10, 2013.

Yale Education Leadership Conference Panel, Omni Hotel, New Haven CT, April 5, 2013.

Donaldson Fellows, Leadership Webinar (moderator), Yale Communications Office, 121 Whitney Ave., New Haven CT, April 4, 2013.

Yale College Leadership Institute Perspectives on Leadership Conference, “In Extremis Leadership.” Yale University, Linsley Hall, March 30, 2013.

Yale-New Haven Hospital Health System Patient Service Manager Leadership Development System, “Developing Direct Reports.” Yale University, Watson Center, March 21, 2013.

Google Marketing Executive Leader Development Program, “Developing One’s Self and Others.” On Google Hangout, March 20, 2013.

Yale College, Yale Leadership Institute LEAD Program, “Leader Development.” Yale University, Phelps Hall, February 6, 2013.

Yale Philanthropy Conference Panel, “Leadership and Talent Management in the Social Sector.” Omni Hotel, New Haven, CT, February 1, 2013.

Federal Bureau of Investigation, “Pearls in Policing” leader development interview. Washington DC, January 10, 2013.

Yale CEO College, “Building Trust in Uncertain Contexts.” Waldorf=Astoria Hotel, New York City, NY, December 12, 2012.

Yale College, Yale Leadership Institute LEAD Program, “Leading When Lives Depend on It.” Yale University, Harkness Hall, November 12, 2012.

Human Capital Institute, “In Extremis Leadership.” Crowne Plaza Times Square, Manhattan, NY, November, 2012.

US Army Judge Advocate General Center and School, “How Yale Develops Leaders.” Invited Lecture, Charlottesville, VA, October 15, 2012.

Durham Book Club, “Engaging the Author of “In Extremis Leadership.” Durham NC (via telepresence), October 11, 2012.

Thomas A. Kolditz, Curriculum Vita

Yale School of Management Alumni Association, “How Yale Develops Leaders.” Omni Hotel, New Haven, CT, October 6, 2012.

GE Power and Water Leader Development Program, “Leading in Uncertain Contexts.” Ryebrook, NY, August 22, 2012.

*Guangdong Fellows, “Leading in Extreme Circumstances.” Greenberg Conference Center, Yale University, New Haven, CT, August 10, 2012.

Yale Executive Education, “Leading as if Lives Depend on It.” Watson Center, Yale University, August 4, 2012.

GE Business Development Group, “Leadership Lessons from Normandy.” Fairfield, CT, July 18, 2012.

*Yale Executive Education, “Leading in Extreme Circumstances.” Thayer Hotel, West Point, NY, July 14, 2012.

CITRIX Webinar, “Three Fundamental Approaches to Influencing and Building a Revolutionary Team.” July 3, 2012.

GE Corporate, Leadership Exploration, Normandy France. Sole leadership instructor and consultant for 24 GE executives. Normandy, France, June 25-28, 2012.

AARP, “Leading in Uncertain Contexts.” Washington, DC, June 19, 2012.

Cincinnati Bell Executive Leadership Program, “Leading in Uncertain Contexts” and “Building Trust.” Tarrytown, NY, June 7, 2012.

Yale CEO College, “Building Trust in Uncertain Contexts.” New York Stock Exchange, NY, June 5, 2012.

*World Fellows Global Leadership Consortium, “How Yale Develops Leaders.” Betts House, Yale University, New Haven, CT, June 5, 2012.

Yale Executive Education, “Building Trust in Uncertain Contexts.” Greenberg Center, Yale University, New Haven, CT, May 16, 2012.

IESE Executive Education, “Leadership Insights in the Global Matrix.” IESE Business School, New York NY, December 6, 2011.

AARP, “Leadership Lessons from Dangerous Contexts.” Washington, DC, October 24, 2011.

*Time, Inc. “Leading as if Your Life Depended on It.” The Thayer Hotel, West Point, NY, September 26, 2011.

Thomas A. Kolditz, Curriculum Vita

*The Conference Board Executive Coaching Summit, “Applying Coaching Lessons from Dangerous Contexts to Everyday Leadership Practices.” Harvard Club of New York City, New York, NY September 23, 2011.

Underwriters Laboratories Leadership Group, “Leading In and Out of Crisis.” Yale Executive Education, West Point New York, July 16, 2011.

AARP, “Leading in Volatility, Uncertainty, Complexity, and Ambiguity—Lessons from Dangerous Contexts.” Chicago, Illinois, June 13, 2011.

*GE Environment, Health, and Safety, “Leading as if Lives Depended on It.” Baltimore, Maryland, June 7, 2011.

*University of St. Gallen 41st Annual Symposium, “In Extremis Leadership and the Exercise of Just Power.” St. Gallen, Switzerland, May 13, 2011.

Goldman Sachs, “In Extremis Leadership: Leading as if your Life Depended on It,” and “Motivating High Performing Teams.” New York, New York, May 3, 2011.

GE, Union Relations Council, “Battlefield Negotiation.” Fairfield, Connecticut, March 29, 2011.

Siemens North America Communications Conference, Epcot Center, FL, March 1, 2011.

The Conference Board Talent Management Conference, “Innovating in Legacy Organizations.” Lockheed Leadership Center, Bethesda, Maryland, January 26, 2011.

American United International Group, “Leading As If Your Life Depended On It.” West Point, New York, November 15, 2010.

*Cheung Kong Graduate School, “In Extremis Leadership.” West Point, New York, October 28, 2010.

Young Presidents Organization (Philadelphia), “In Extremis Leadership.” West Point, New York, October 21, 2010 (afternoon).

Federal Bureau of Investigation, “Crisis Leadership Insights.” West Point, New York, October 21, 2010 (morning).

*Procter & Gamble, “Leading as if Your Life Depended On It.” West Point, New York, October 19, 2010.

Church and Dwight, “Leading as if Your Life Depended On It.” West Point, New York, October 7, 2010.

Thomas A. Kolditz, Curriculum Vita

The Conference Board Organization Design Conference, “Leading Change in Legacy Organizations.” New York, New York, October 1, 2010.

Boeing Thought Leader Program, “Crisis Leadership Insights for Boeing.” Florissant Missouri, September 28, 2011 (evening).

*Daiichi Sankyo, “Leading as if Your Life Depended On It.” West Point, New York, September 28, 2011 (morning).

*Procter & Gamble, “Identity Development in Leaders.” West Point, New York, July 20, 2010.

*Underwriters Laboratories, “Crisis Leadership Insights” and “Cross Cultural Leadership.” Yale Executive Education, New York City, New York, July 17, 2010.

Goldman Sachs, “Crisis Leadership Insights for Goldman Sachs.” New York City, New York, July 15, 2010.

Department of Homeland Security, “In Extremis Leadership.” Yale Executive Education, Arlington VA, May 26, 2010.

American College of Emergency Physicians, “In Extremis Leadership.” Washington, DC, May 17, 2010.

*Mercedes Benz USA, “Crisis Leadership Insights.” West Point, New York, May 13, 2010

Seven-11, “Leading as if Your Life Depended On It.” West Point, New York, May 11, 2010.

Weather.com, “Where Weather Meets Crisis.” Atlanta, Georgia, March 3, 2010.

Yale-New Haven Health Services Director’s Course, “Crisis Leadership (full day session).” Yale University, New Haven, CT, February 12, 2010.

*Save the Children, “Crisis Insights for Haiti and Beyond.” Invited lecture, Westport, CT, January 20, 2010.

*Underwriter Laboratories, “Cross Cultural Leadership and Diversity” and “Advanced Crisis Leadership,” Ritz Carlton Battery Park, New York, New York, November 15, 2009.

*GE Management Development Course,” Leadership in Crisis Contexts,” Invited lecture, West Point, New York, October 31, 2009.

Thomas A. Kolditz, Curriculum Vita

*University of Pennsylvania School of Medicine Clinical Scholars' Program, "Advanced Crisis Leadership for Practice and Policy." Philadelphia, Pennsylvania, October 28, 2009.

Graham-Pelton Consulting, "Crisis Leadership," West Point, New York, October 6, 2009.

Department of Justice, Drug Enforcement Agency International Narcotics Executive Management Seminar, Potomac, MD, "In Extremis Leadership Across Cultures." June 15, 2009.

Central Intelligence Agency, CIA University, Liberty Crossing, Virginia, June 10, 2009.

Emergency Department Practice Management Association, "In Extremis Leadership in Emergency Medical Practice." Ritz-Carlton South Beach, Miami, FL, June 9, 2009.

*International Association of Fire Fighters EMT Conference, Hotel Fountainbleau, Miami FL, June 8, 2009.

Village Ventures, "Leading as if Your Life Depended on It." West Point, NY, May 5, 2009.

New York National Guard Leadership Summit, "In Extremis Leadership." Saratoga Springs, NY, April 25, 2009.

US Army Training and Doctrine Command, "In Extremis Leadership and the Future of Army Training." Ft. Monroe, VA (teleconferenced presentation to Ft. Benning, GA, Ft. Sill, OK, Ft. Jackson, SC, Ft. Leavenworth, KS), April 16th, 2009.

*Save the Children, "In Extremis Leadership in the Social Sector." Invited lecture, Westport, CT, April 2, 2009.

*TelstraClear Pacific, "Leading in the Economic Crisis" and "In Extremis Leadership." Auckland Town Hall, Manukau, Auckland, New Zealand, March 16, 2009.

*GE Management Development Course, "Leadership in Crisis Contexts," Invited lecture, Crotonville- Ossining NY, January 28, 2009.

*Yale School of Management, Leadership Experience and Analysis Program, "Understanding Crisis from Battlefields to Airports, Newsrooms, & Trading Floors" Invited lecture, Waldorf Astoria Hotel, Manhattan, NY, December 10, 2008.

Patriot League University President's Leadership Seminar, "Crisis Leadership for University Leaders." Haig Room, Jefferson Hall, West Point NY, December 8, 2008.

Thomas A. Kolditz, Curriculum Vita

jetBlue Senior Leader Seminar, “Strategic Leadership Beyond the Balanced Scorecard.”
Keynote address, Thayer Hotel, Highland Falls, NY, December 3, 2008.

*Yale School of Management, Leadership Experience and Analysis Program, “Crisis Leadership Beyond the Boardroom.” Invited lecture, Ritz Carlton Hotel, Manhattan, NY, June 4, 2008.

Connecticut Association of Public School Superintendents, “Crisis Leadership for Educators.” Mystic, Connecticut, May 15, 2008.

*Harvard University, Center for Public Leadership, George Fellows, “In Extremis Leadership.” Cambridge Massachusetts, April 8, 2008.

Army Medical Pre-Command Course, “Building your Bench: Mentoring and Self Development in the Professions.” San Antonio, Texas, March 13th, 2008.

Babson College, Presidents’ Leadership Seminar (Babson, Wellesley, Olin Colleges), “In Extremis Leadership.” Invited lecture and facilitated seminar, Wellesley MA, March 5, 2008.

US Army Senior Chaplain’s Leadership Conference, “Leading When Lives Depend On It.” Invited keynote address, Hilton Head, South Carolina, March 4, 2008.

Army Management Staff College, 14th Annual Leadership Conference, “In Extremis Leadership.” Invited keynote address, Ft. Belvoir, Virginia, January 29, 2008.

New Jersey State Association of Chiefs of Police, “In Extremis Leadership in Law Enforcement.” Invited keynote address, Edison, New Jersey, January 24, 2008.

*Israeli Defense Forces Conference on War and the Mind, “Taking the Mind to War: The Epistemology of Combat Leadership Research.” Invited keynote address, Goldmintz House, Netanya, Israel, November 29, 2007.

*14th Annual International Symposium on the Development of Military Academies, “Teaching Leadership for Dangerous Contexts.” Invited lecture, Korean Military Academy, Seoul, Korea, November 1, 2007.

*Yale University World Fellows Program, “In Extremis Leadership.” Invited lecture series, Yale University, New Haven, CT, October 29, 2007 and November 12, 2007.

University of Missouri, President’s Academic Leadership Program, “In Extremis Leadership.” Invited workshop, Columbia, MO, October 9, 2007.

University of Missouri, Student Athlete Life Skills Program, “In Extremis Leadership.” Invited presentation, Columbia, MO, October 8, 2007.

Thomas A. Kolditz, Curriculum Vita

*International Association of Dive Rescue Specialists, “In Extremis Leadership.” Invited presentation, Colorado Springs, CO, September 27, 2007.

New Mexico Military Institute, “In Extremis Leadership.” Invited presentation, Roswell, NM, September 25, 2007.

*International Law Enforcement Academy, “In Extremis Leadership.” Invited lecture to Ecuadorian, Bolivian, and Peruvian law enforcement senior leaders, Roswell, NM, September 25, 2007.

4th Infantry Division Commander’s Conference, “In Extremis Leadership.” Invited presentation, San Antonio, Texas, July 19th, 2007.

Peking University, “In Extremis Leadership.” Invited lecture, Beijing International MBA Program, Beijing, China, July 16, 2007.

*Japanese National Defense Academy, “Social Network Analysis” and “In Extremis Leadership.” 12th Annual Summit on Military Science, Yokosuka, Japan, July 11, 2007.

*Yale School of Management, Executive Education Program, “Cross Cultural Leadership and Diversity.” Invited lecture, Yale University, New Haven, CT June 20, 2007.

*Yale School of Management, Leadership Experience and Analysis Program, “Crisis Leadership Beyond the Boardroom.” Invited lecture, Millennium Hilton Hotel, Manhattan, NY, June 14, 2007.

Duke University, The Fuqua School of Business Leadership Experience: Seeking the Edge, “In Extremis Leadership on the Edge.” Durham, NC April 18, 2007.

*Global Leadership Conference, opening keynote, “Leading in Dangerous Contexts: In Extremis Leadership.” West Point, NY April 13, 2007.

EDS Community of Thought Leaders, “Business Dynamics of Leading in Dangerous Contexts.” Two sessions, teleconferenced worldwide, February 18 (US and Europe), February 17th (Asia and Pacific Rim), 2007.

Corning Law Enforcement Awards Dinner, “In Extremis Leadership.” Keynote address, Corning, NY, December, 7, 2006.

Babson College, President’s Leadership Seminar (Babson, Wellesley, Olin Colleges), “In Extremis Leadership.” Invited lecture and facilitated seminar, Wellesley MA, October 3, 2006.

Thomas A. Kolditz, Curriculum Vita

*Yale University, International Students and Scholars Program Leadership Seminar, “West Point Leadership: Learning to Lead in Dangerous Contexts.” West Point, NY, June 17, 2006.

Medical Research and Materiel Commander’s Conference, “Building a Bench of Professionals” Invited lecture, Ft. Detrick, MD, March 21, 2006.

Society of Industrial and Organizational Psychologists, “Building a Bench of Generals: in extremis Leadership and the “Net Effect” of War.” Invited presentation at the inaugural Leading Edge Consortium on executive coaching, St. Louis, MO, October 29, 2005.

Babson College, President’s Leadership Seminar, “In Extremis Leadership.” Invited seminar, Wellesley MA, October 24, 2005.

*World Business Forum, “The In Extremis Leader.” Invited lecture, New York, NY, September 27, 2005.

*Yale University, International Students and Scholars Program Leadership Seminar, “Army Leader Development: Building Self Identity.” West Point, NY, July 22, 2005.

Army Medical Command, Consultant’s Conference, “Building Professional Relationships: Fostering Self-Directed Development.” Invited lecture, San Antonio, TX, June 27, 2005.

Governor's Law Enforcement Leadership Series, “Leadership Lessons of the Third Verb—Inspiring Lifetime Commitment for Public Safety.” Keynote address, Poughkeepsie, NY, April 21, 2005.

Governor's Law Enforcement Leadership Series, “In Extremis Leadership: Leading When Failure Means Forever.” Invited lecture, Poughkeepsie, NY, April 21, 2005.

Drug Enforcement Agency Academy, Group Supervisor’s Institute, “In Extremis Leadership for First Line Leaders.” Invited lecture, Quantico, VA, March 28, 2005.

Society of Psychologists in Management, “Character, Ethics, and Performance Advantage.” Invited lead discussant, SPIM Annual Midwinter Conference, Dallas, TX, March 11, 2005.

Anheuser Busch, Inc. Management Development Seminar, “In Extremis Leadership: Insights for Business Leaders.” Keynote delivered in St. Louis, MO, December 9, 2004.

New Jersey State Association of Chiefs of Police, “In Extremis Leadership: Police and Public Service Application.” Keynote delivered at West Point, NY, November 8, 2004.

Thomas A. Kolditz, Curriculum Vita

Columbia University, University Seminar on Death, “In Extremis Leadership: Death and Organizational Meaning.” Manuscript collection, Columbia University Butler Library, October 13, 2004.

West Point Society, “Inspiring Leadership: Leadership Lessons of the Third Verb.” Founder’s Day address delivered to the West Point Societies of Western North Carolina and East Tennessee, Asheville NC and Knoxville, TN, March 19-20, 2004.

FIND/SVP, “In Extremis Leadership: From Baghdad to the Hudson.” Keynote delivered to the CEO and Business Development Team, West Point, NY, March 7, 2004.

New York State Insurance Department, “In Extremis Leadership and the Assumption of Risk: An Academy Deployed.” Keynote delivered to Superintendent of Insurance executive staff, West Point, NY, February 20, 2004.

*Global Leadership Conference, “Boomers to Millennials.” Address delivered at West Point’s Biennial Leadership Conference, November 13, 2003.

U.S. Military Academy Preparatory School, “Connecting USMAPS, West Point, Iraq, and YOU.” Keynote delivered to the students, staff, and faculty of the school. Fort Monmouth, New Jersey, October 31, 2003. Presentation included the author’s participation in a demonstration parachute jump.

Kraft Foods, “Building Professional Relationships.” Keynote delivered to the Growth Division. Bear Mountain, New York, September 23, 2003.

Brigadier General’s Training Conference, “Leading Across Generations.” Fort Leavenworth, Kansas, July 25, 2003.

Association of Graduates, U.S. Military Academy Executive Committee Meeting, “Why Soldiers Fight.” West Point, New York, July 23, 2003.

West Point Society, “Building the Legacy.” Founder’s Day address delivered to the West Point Societies of Southwest Florida and South Florida, Ft. Myers FL and Miami FL, March 21-22, 2003.

West Point Society, “Merging ROTC and the Point: A Legacy of Leaders.” Founder’s Day address delivered to the West Point Society of Vermont, Norwich University, Northfield, VT, March 16, 2003.

U.S. Army Commanders’ Conference, “Leading Across Generations.” Alexandria, Virginia, February 11, 2003.

Thomas A. Kolditz, Curriculum Vita

U.S. Army Joint General Officer Conference, “Leading Across Generations.” Alexandria, Virginia, January 8, 2003.

U.S. Army War College Lecture Series, “Teaching Professional Relationships.” Carlisle Barracks, Pennsylvania, August 15, 2002.

U.S. Army Alaska Commander’s Conference, “Spouse Orientation and Leader Development.” Fairbanks, Alaska, May 18, 2002.

U.S. Army Alaska Commander’s Conference, “Leadership Futures: Officership, Mentoring, and Communities of Practice.” Fairbanks, Alaska, May 18, 2002.

30th Medical Brigade Commander’s Conference, “Taking Apart the Watch—Plain Talk About Mentoring.” Heidleberg (Schwetzingen) Germany, October 29, 2001.

U.S. Army War College Lecture Series, “The Fallacy of Top Down Mentoring.” Carlisle Barracks, Pennsylvania, October 16, 2001.

INTERVIEWS, PUBLIC STATEMENTS, VIDEOS, MULTIMEDIA PRODUCTS

ScaleX Podcast, “Leadership Reckoning,” Zoom interview by Brandon McGurgan, August 12, 2021 (PLANNED).

Grow Strong Leaders Podcast, “Leadership Reckoning,” Zoom interview by Meredith Bell, August 5, 2021 (PLANNED).

Thought Leadership Leverage, “Leadership Reckoning,” Zoom interview by Bill Sherman, May 25, 2021.

Chief Executive Summit, “Leadership Reckoning,” LinkedIn interview by Mark Thompson, April 27, 2021.

Rice Business Podcast, “Leadership Reckoning,” Zoom interview by David Droogleever, March 11, 2021.

KUHF-NPR Houston, “Leadership Reckoning,” Zoom interview arranged by Jeff Falk, March 10, 2021.

Thought Leaders to Watch Podcast, “Leadership Reckoning,” Zoom interview by Starlett Henderson, March 8, 2021.

Leaders of Transformation Podcast #370: “Transforming New Leader Development with Thomas Kolditz. Interviewed by Nicole Hansen, March 1, 2021, <https://leadersoftransformation.libsyn.com/370-transforming-new-leader-development-with-thomas-kolditz>

Rice Business Panel Event, “Leadership Reckoning: Can Higher Education Develop the Leaders We Need?” February 22, 2021.

Dr. Soliman THRIVE Show, “Leadership Reckoning.” February 22, 2021 recording.

International Leadership Association Webinar, Leadership Reckoning, with Dr. Carla Ortega Santori, Feb 2, 2021.

Khambrel Marshall Show KPRC Channel 2 Houston, “Extremists in the Military? and “Do You Think the Election Was Rigged?” January 15, January 28, 2021.

Fortune, “Retired brigadier general says Trump loyalists in military need rooting out.” Geoff Colvin, January 8, 2021, <https://fortune.com/2021/01/08/trump-support-military-capitol-coup-attempt/> Reprinted and cited on multiple sites.

Thomas A. Kolditz, Curriculum Vita

Houston Chronicle, “Opinion: Military’s Loyalty to the Constitution is Saving Our Democracy from Trump Right Now.” November 10, 2020.

<https://www.houstonchronicle.com/opinion/outlook/article/Opinion-Military-s-loyalty-to-the-Constitution-15717023.php>

Fast Company Impact Council, “How to Educate the Next Workforce.” Interviewed by Jill Bernstein June 30, published October 13, 2020;

<https://www.fastcompany.com/90558796/how-to-educate-the-next-workforce>

Politico. “The Latina Progressive that Faced Down Texas Republicans.” Interviewed by Ciara O’Rourke, September 2, 2020.

Politico. “Trump’s Rhetorical Evolution.” Michael Kruse and Renuka Rayasam. Interviewed by Myah Ward. August 27th, 2020.

13 Smart Reasons To Consider An Apprenticeship After Graduating. Forbes Coaching Council Expert Panelist, August 17, 2020. <https://tinyurl.com/yvy5afd5>

11 Creative Approaches to Attracting New STEM Talent. Forbes Coaching Council Expert Panelist, August 14, 2020. <https://tinyurl.com/ytyqawd>

11 Crucial Tips for Workaholics. Forbes Coaching Council Expert Panelist, July 27, 2020. <https://tinyurl.com/yyekqm7m>

16 Strategies to Land that Fall Internship You Want. Forbes Coaching Council Expert Panelist, July 22, 2020, <https://tinyurl.com/yynskf7z> .

The Opposite of Small Talk—Tom Kolditz. Interviewed by Danielle McCombs and Kristy Olinger, July 20, 2020.

Fortune. “At this University, Students can Sign Up for Professional Leadership Coaching—for Free. Interviewed by Geoff Colvin, July 8, 2020, <https://tinyurl.com/ybl8ytsu>

Fortune. “What the Pushback of Military Leaders Against President Trump Can Teach Us About Leadership.” Interviewed by Geoff Colvin, June 5, 2020, <https://tinyurl.com/y7btf4ak>

Techie Leadership Show. Podcast interview by Romanian podcasters Andrei and Bogdan Crudu, May 21, 2020, <https://techieleadership.com/servant-leadership-with-tom-kolditz-029/>

We Will Get Through This. Podcast interview by Michael Bungay Stanier, May 14, 2020. <https://zencastr.com/mbungaystanier/tom-kolditz>

16 Ways Leaders Can Strengthen Their Companies Through Adaptability. Forbes Coaching Council Expert Panelist, May 2, 2020.

<https://www.forbes.com/sites/forbescoachescouncil/2020/05/01/16-ways-leaders-can-strengthen-their-companies-through-adaptability/#66ef8d7f4ba9>

Mirage News. “Leadership During A Crisis Can Make or Break Trust, According to Doerr Institute Founder.” April 29, 2020. <https://www.miragenews.com/leadership-during-a-crisis-can-make-or-break-trust-according-to-doerr-institute-founder/>

HealthDay, US News & World Report. Interest in Unproven COVID Drugs Soared After Trump Gave Thumbs Up.” Interviewed by Alan Mozes, April 29, 2020.
<https://consumer.healthday.com/infectious-disease-information-21/coronavirus-1008/interest-in-unproven-covid-drugs-soared-after-trump-gave-thumbs-up-757199.html>

15 Ways of Inspiring New Enthusiasm at Work When You’re Apathetic. Forbes Coaching Council Expert Panelist, March 13, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/03/13/15-ways-to-inspire-new-enthusiasm-at-work-when-youre-feeling-apatetic/#2cb693d75e5b>

15 Unique Ways A Small Business Can Become A Staple In Its Community. Forbes Coaches Council Expert Panelist, February 26, 2020
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/26/15-unique-ways-a-small-business-can-become-a-staple-in-its-community/#351f63085c0c>

11 Simple Ways to Make Customers Feel Valued. Forbes Coaches Council Expert Panelist, February 24, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/24/11-simple-ways-to-make-customers-feel-valued/#4669d8536bed>

How Will Automation Affect The Job Market? Forbes Coaches Council Expert Panelist, February 20, 2020. <https://www.forbes.com/sites/forbescoachescouncil/2020/02/20/how-will-automation-affect-the-job-market-15-coaches-share-their-predictions/#197eb4cc7f14>

Sales Pop: Purveyors of Prosperity. “What Are The Common Characteristics of In Extremis Leadership With Thomas Kolditz. Released February 19, 2020.
<https://salespop.net/podcast/audio-what-are-the-common-characteristics-of-in-extremis-leadership/>

15 Methods To Help New Entrepreneurs Worry Less About Money. Forbes Coaches Council Expert Panelist, February 19, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/19/15-methods-to-help-new-entrepreneurs-worry-less-about-money/#32499ed73b99>

11 Effective Methods Of Generating Offline Exposure For Your Business. Forbes Coaches Council Expert Panelist, February 18, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/18/11-effective-methods-of-generating-offline-exposure-for-your-business/#47d78f143967>

Five Questions to Measure a Leader's Effectiveness. The Leadership Podcast, interviewed by Jan Rutherford, February 12, 2020. <http://bit.ly/TLP-189>

15 Bad Examples You Might Be Setting For Your Team (And How To Correct Them). Forbes Coaches Council Expert Panelist, February 12, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/12/15-bad-examples-you-might-be-setting-for-your-team-and-how-to-correct-them/#7d48e1b32c28>

16 Ways To (Gently) Get Your Clients Outside Their Comfort Zones. Forbes Coaches Council Expert Panelist, February 12, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/12/16-ways-to-gently-get-your-clients-outside-their-comfort-zones/#3c85a17ccf8c>

14 Coaching Pros Predict the Hottest Career Paths Of 2020 And Beyond. Forbes Coaches Council Expert Panelist, February 11, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/02/11/14-coaching-pros-predict-the-hottest-career-paths-of-2020-and-beyond/#6863afd7823e>

Play To Your Strengths: 13 Even Better Ways To Improve Your Leadership Skills. Forbes Coaches Council Expert Panelist, January 10, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/01/10/play-to-your-strengths-13-even-better-ways-to-improve-your-leadership-skills/?fbclid=IwAR3uBbzYZ445MZfGKkyEANYJ52nZZU-dd2B6sjfp86cCRZ8kQjX7zAmIXr0#490457836f79>

16 Questions to Ask Yourself Before You Pursue A Side Hustle. Forbes Coaches Council Expert Panelist, January 21, 2020.
<https://www.forbes.com/sites/forbescoachescouncil/2020/01/08/16-questions-to-ask-yourself-before-you-pursue-a-side-hustle/?fbclid=IwAR16vCv-EisJsFvM1YYWHL29Zr9X6qF57vfvHUNNLHIZMC53Jh4pTitNKQQ#4a75e9151f88>

15 Ways To Banish Negativity And Embrace The Positive In Life. Forbes Coaches Council Expert Panelist, December 12, 2019
<https://www.forbes.com/sites/forbescoachescouncil/2019/12/12/15-ways-to-banish-negativity-and-embrace-the-positive-in-life/#655fb9151292>

Job Hunting? 15 Ways to Keep Up With Your Current Job While You Look. Forbes Coaches Council Expert Panelist, December 12, 2019
<https://www.forbes.com/sites/forbescoachescouncil/2019/12/12/job-hunting-15-ways-to-keep-up-with-your-current-job-while-you-look/#5c39e0972d14>

15 Coaches Share How Introverted Leaders Can Succeed in an Extroverted World. Forbes Coaches Council Expert Panelist, October 17, 2019.
<https://www.forbes.com/sites/forbescoachescouncil/2019/09/04/how-to-help-your-clients-take-responsibility-of-their-actions-as-a-leader/#64cac5e04de4>

Know Your Audience: 15 Strategies for Creating Your Ideal Client Profile. Forbes Coaches Council Expert Panelist, September 24, 2019.
<https://www.forbes.com/sites/forbescoachescouncil/2019/09/24/know-your-audience-15-strategies-for-creating-your-ideal-client-profile/#306c135d1597>

Know Your Worth: 15 Tips For Setting Your Rates As A New Freelancer. Forbes Coaches Council Expert Panelist, September 23, 2019.
<https://www.forbes.com/sites/forbescoachescouncil/2019/09/23/know-your-worth-15-tips-for-setting-your-rates-as-a-new-freelancer/#7ff1438359c8>

Leading Across Difference. Panel Moderator, Linkage Inc. Global Institute for Leadership Development (GILD), with Kwame Jackson and Dahlia Mogahed, JW Marriott Palm Desert, Palm Springs, CA, September 19, 2019.

15 Ways to Help Your Team Be More Innovative At Work. Forbes Coaches Council Expert Panelist, September 12, 2019.
<https://www.forbes.com/sites/forbescoachescouncil/2019/09/12/15-ways-to-help-your-team-be-more-innovative-at-work/#4419dba0209e>

12 Tips (and Warnings) for High Potential Leaders. Interviewed by Hunter Post, published by LinkedIn, September 5, 2019.

New Delhi International Coach Federation Webcast. Interviewed by Dr. Badri Bajaj, “Opening a New Market For Coaching in India.” July 18, 2019.

Keep Leading Podcast. Interviewed by Eddie Turner, “The Doerr Institute for New Leaders.” May 9, 2019.
<https://eddieturnerllc.com/keep-leading-podcast/kl-005-doerr-institute-for-new-leaders/>

What Excellence in Leadership Is All About With Tom Kolditz. Podcast interview by Dr. Diane Hamilton, Spring, 2019. <https://drdianehamilton.com/what-excellence-in-leadership-is-all-about-with-tom-kolditz/>

Houston Matters. Interviewed by Ernie Manouse, “Tying CEO Pay to Carbon Goals.” January 2, 2019. <https://www.houstonpublicmedia.org/listen-live/>

USA Today. Interviewed by John Fritz, “With Mattis Resignation, Donald Trump’s Bromance with Military Generals is Over.” December 21, 2018,
<https://www.usatoday.com/story/news/politics/2018/12/21/jim-mattis-donald-trump-departs-early-bromance-generals/2386232002/>

Houston Chronicle. Interviewed by Maggie Gordon, “Americans Wrestle with Questions on Accountability, Gender Relations,” September 26, 2018, p. A1.

Houston Chronicle. Interviewed by Maggie Gordon, “Kavanaugh Hearings Trigger Major Philosophical Discussions. September 22, 2018, updated September 25, 2018,

Thomas A. Kolditz, Curriculum Vita

<https://www.houstonchronicle.com/news/houston-texas/houston/article/Kavanaugh-confirmation-trigger-major-13251392.php>

Washington Post On Leadership. Interviewed by Jena McGregor, “The Extreme Leadership that Got the Thai Soccer Boys Out of the Cave Alive.” July 10, 2018, https://www.washingtonpost.com/news/on-leadership/wp/2018/07/10/the-extreme-leadership-that-got-the-thai-soccer-boys-out-of-the-cave/?utm_term=.6302a62d224b

“Take the Lead” Radio Show. Interviewed by Dr. Diane Hamilton on June 14, 2018, <https://www.youtube.com/watch?v=n2Ap74K-Uw>

BoardBench Companies LLC Podcast, “Trust and the Corporate Board.” Interviewed by Nancy May, March 21, 2018, https://www.youtube.com/watch?v=hbuoA13L_i4

Skybound Leadership “Dare to Fly Higher Podcasts, “What Makes a Leader – Leadership Insights from Dr. Tom Kolditz.” Interviewed by Glenn Taylor, Part 2, April 23, 2018, https://goskybound.com/?powerpress_pinw=1348-podcast

CFO Podcast, “The C-Suite’s Quiet Leader—Tom Kolditz, Doerr Institute for New Leaders.” Interviewed by Jack Sweeney, April 2, 2018, <https://itunes.apple.com/us/podcast/cfo-thought-leader/id832481615>

Skybound Leadership “Dare to Fly Higher Podcasts, “What Makes a Leader – Leadership Insights from Dr. Tom Kolditz.” Interviewed by Glenn Taylor, March 26, 2018, Part 1 <https://goskybound.com/podcasts-videos/episode010/>

The Reach Interview Series, “Andy Molinsky with Tom Kolditz—The Reach Interview Series.” Interviewed by Andy Molinsky, published December 20, 2017, https://www.youtube.com/watch?v=r_mzTkafhHg .

Wharton Business Radio, Knowledge@Wharton, “President Trump’s Ban on Transgender in the Military with Tobias Wolff and Tom Kolditz.” Interviewed by Dan Loney, July 28, 2017.

NBC News, “Joint Chiefs: No Transgender Policy Changes Until Trump Clarifies Tweets.” Interviewed by Andrew Rafferty, July 27, 2017.

NBC News, “Trump’s Tweets May Leave Transgender Service Members ‘in Harm’s Way.’” Interviewed by John Paul Brammer, July 26, 2017.

CXService360, “Tips on How to Improve Empathy.” Interviewed by Kelechi Okeke, November 1, 2016.

Houston Chronicle, opinion editorial, “Kolditz: Can Our Crisis Candidate Become Our Crisis Leader?” August 9, 2016.

Thomas A. Kolditz, Curriculum Vita

AQQOLADE, Inc. podcast, “Doerr Institute for New Leaders: A New Standard in University Leader Development.” Interviewed by Robert J. Dragone, May 26, 2016.

Money for Lunch Talk Show, iHeart Radio, Leadership in Extremis.” Interviewed by Bert Martinez, May 12, 2015.

Popular Science, “How Do We Know When a Pilot Isn’t Mentally Fit to Fly?” Interviewed by Alexandra Ossola, March 27, 2015.

BBC Radio Five Alive Show, How Will David Cameron’s Announcement Affect His Ability to Lead?” Interviewed by Rhod Sharp, March 23, 2015.

HR Magazine, “How to Create an Effective Cross Cultural Training Program.” Interviewed by Raju Chebium, January 7, 2015

Inc.com, “How to Lead in Crisis.” Interviewed by Will Yacowicz, November 6, 2014.

Inc.com, “Why Leaders Make Cowardly Decisions.” Interviewed by Will Yacowicz, November 5, 2014.

Bloomberg TV, Street Smarts, “Is Bob McDonald the Perfect Fit for the VA?” Interviewed by Trish Regan, June 30, 2014.

60 Minutes Sports, “Down From The Mountain.” Multiple interviews by Jim Axelrod, program aired May 7, 2014, on Showtime.

The New Yorker, “Is Mary Barra, GM’s CEO, Standing on a Glass Cliff?” Interviewed by Jaclyn Trop, April 30, 2014.

Statement for the Record, Congressional Staff Briefing, “Transgender Commission Report.” Sam Rayburn 2103, April 24, 2014.

Voice America, Visionary Leader, Extraordinary Life. “Lead as if Your Life Depends On It.” Interviewed by Kate Ebner, November 11, 2013.

The Swiss Re Center for Global Dialogue, “Human Enhancement: Transcending Limits.” Interviewed by Irene Maag, July 3, 2013.

Federal Bureau of Investigation, “Pearls of Policing: Leadership.” Interviewed by SA Ellen Thomas, FBI Headquarters, Washington DC, April 22, 2013.

The Sydney Morning Herald, “When saving the day costs lives.” Interviewed by Bryce Hall (also appeared on Slate), May 30, 2013.

The Yale Daily News, “SOM Debuts Leadership Program.” Interviewed by Aleksandra Gjorgievska, February 5, 2013.

Thomas A. Kolditz, Curriculum Vita

The Chronicle of Higher Education, “Risk-Taking Retired Army Officer to Train New Leaders at Yale.” Interviewed by Katherine Mangan, July 16, 2012

Inc.com, “How To Turn Your Worst Employee Into An Asset,” Leadership & Managing, March 26, 2012.

Inc.com, “How to Lead Without Being There,” Leadership & Managing, March 12, 2012.

USA Today, “At West Point, a Quiet Place to Honor Warriors,” interviewed by Rick Hamson, December 29, 2011.

MSNBC The Ed Show, topic Chilean Miners Emerge, interviewed by Ed Schultz, October 14, 2010.

Al Jazeera English, topic Chilean Miners Emerge, interviewed by anchor, October 14, 2010.

CBS, The Early Show, topic Chilean Miners Emerge, interviewed by Harry Smith, October 14, 2010.

Morning Ireland, Chile Miners: Effects of Surviving Danger. Interviewed by anchor. October 13, 2010.

ABC 20-20, topic Chilean Miners Emerge, interviewed by producer, October 13, 2010.

CNN, topic Psychology of Isolation in the Chilean Mine, interviewed by Randi Kaye, October 9, 2010.

MSNBC, topic Psychology of Isolation in the Chilean Mine, interviewed by Alex Witt, August 31, 2010.

Discovery.com, topic Psychology of Isolation in the Chilean Mine, interviewed by Larry O’Hanlon, August 31, 2010.

National Public Radio, “The Takeaway,” topic Psychology of Isolation in the Chilean Mine, interviewed by John Hockenberry, August 30, 2010.

Al Jazeera English, topic Psychology of Isolation in the Chilean Mine, interviewed by Felicity Barr, August 25, 2010.

ABC, topic Psychology of Isolation in the Chilean Mine, interviewed by Wonbo Woo, producer for Diane Sawyer, August 25, 2010.

American Psychological Association, “Psychology of Leadership from the Battlefield to the Boardroom.” Released February 2, 2010

Directors & Boards “Leadership” series, interviewed by J. Kristie, April-May 2009.

Thomas A. Kolditz, Curriculum Vita

Scoop Daily, interviewed by Claire Morgenstern, “Dying Youth Mobilize Peers,” November 18, 2009.

New York Times, interviewed by Elisabeth Bumiller, “In Military, New Debate over Policy Towards Gays,” May 1, 2009.

Assisted Living Executive, by Richard P. Grimes, “Top of Mind: In Extremis Leadership,” March-April, 2009, p. 5.

Guttman Development Strategies “Insights,” interviewed by S. Rush, March 2009.

Harvard Business School “Ideacast,” interviewed by K. Bell, podcast 20 February 2009 (available by free download on iTunes).

American Psychological Association Monitor, interviewed by D. Schwartz, “Psychologist in the Sky.” November, 2008, p. 88.

Phoenix Films, interviewed by Walt Missingham, The Art of War. 2008.

Redlake TV, with Christine Regan Lake and Michael Lake, 12 minutes, “In Extremis Leadership Classroom Resource,” January 21, 2008,

Belvoir Eagle, interviewed by Sedika Franklin, January 29, 2008

Roswell Daily Record, interviewed by Jennifer Taft, “Cadets get Lesson in Leadership.” September 26, 2007, p.1-2.

Fast Company Magazine, interviewed by Chip Heath and Dan Heath, issue 117, July/August, 2007, p. 62.

Japanese Human Resource Journal, interviewed by Hiroshi Watanabe, v.19, no. 09, September, 2007, p. 26-29.

Sirius Satellite Radio, interviewed by Sirius staff, June 18, 2007.

APG News, interviewed by Heather Tassmer, “Army Benchworks Leader Development Portfolio Helps Leaders.” Aberdeen Proving Ground, MD, v.51, No. 1, January 11, 2007, p.2.

National Defense, interviewed by Grace Jean, “Batting Cage for the mind: Army Training Evolving to Develop Better Combat Leaders.” December, 2006.

Marine Corps Times, interviewed by Gordon Trowbridge, “Experts cite varied causes of war crimes: Poor leadership, ‘fog of war’ among possible factors.” June 2, 2006.

Thomas A. Kolditz, Curriculum Vita

Associated Press, interviewed by Jessica Bujol. “My Lai Hero Hugh Thompson Jr. Dead at 62.” Associated Press Writer, January 6, 2006.

Psychiatric Times, interviewed by Michael Jonathan Grinfeld, “Human responses to Disasters Predictable, But Preparedness Lags.” Irvine, CA: CMP Healthcare Media, vXXII, No. 11, p. 1-8.

Pointer View, interviewed by Irene Brown, “Shinseki Named Chair.” West Point, NY: The Poughkeepsie Journal, August 12, 2005, p. 1.

Air Force Times, interviewed by David Wood, “Maturity Matters.” Newhouse News Service, May 2, 2005, p.20.

Pointer View, interviewed by Jim Fox, “Faculty members pen special ‘Leader to Leader’ issue.” West Point, NY: The Poughkeepsie Journal, April 22, 2005, p. 5.

Pointer View, interviewed by Eric Bartelt, “Three MacArthur Award recipients enroute to USMA.” West Point, NY: The Poughkeepsie Journal, March 25, 2005, p. 4.

CBS, interviewed live by John Grayson, “Marine General Counseled for Comments.” 10 min, 30 sec., St. Louis, MO: KMOX Radio News, February 4, 2005

Pointer View, interviewed by Benjamin Gruver, “BS&L members develop online portfolio.” West Point, NY: The Poughkeepsie Journal, December 3, 2004.

Digital Video Disk, Tribus, B., Kolditz, T., & French, D. “An *in extremis* Setting.” 5 min. 31 sec., West Point, NY: Department of Behavioral Sciences and Leadership, November 5, 2004.

Pointer View, interviewed by Eric Bartelt, “Amazing Grace.” West Point, NY: The Poughkeepsie Journal, June 4, 2004.

Associated Press, interviewed by Jeff Donn, “Prisoner Abuse-How Could They? How could seemingly solid citizens become brutalizers in Iraq?” Associated Press Writer, May 7, 2004.

Atlanta Journal Constitution, interviewed by Ron Martz and Bob Dart. “The nature of sacrifice: Sense of duty inspires a new generation.” Atlanta, GA: The Atlanta Journal Constitution, May 2, 2004.

BizEd, interviewed by Tricia Bisoux, “Armed and Educated.” March/April, 2004, p.55-56.

Durham Herald Sun, “Duke Forges Leadership Agreement with West Point.” Durham, NC: The Herald-Sun, February 5, 2004.

Thomas A. Kolditz, Curriculum Vita

PBS, Two Cat Productions, credited script review/consultation, PBS Documentary “Proud to Serve.” San Diego, CA: Two Cat Productions, nationally released March 16, 2004.

WCBS-TV, interviewed by Kirstin Cole, 2 minutes 12 sec., “Fighting Terror in Real Time.” New York, NY: WCBC News, 25 November 2003.

Toledo Blade, interviewed by Joe Mahr, “Army makes adjustments in effort to prevent abuses.” Toledo, OH: The Blade, October 22, 2003. (Author received Pulitzer Prize for this work.)

CRM Learning videotape, 36 minutes, “Leaders of Character: Leadership, The West Point Way.” Carlsbad, CA: CRM Learning, 2003.

Pointer View, interviewed by Eric Bartelt, “Cadet Wins National Championship.” West Point, NY: The Poughkeepsie Journal, November 14, 2003.

Pointer View, interviewed by Eric Bartelt, “Parachuting Champion Leads Cadets To Higher Level.” West Point, NY: The Poughkeepsie Journal, November 7, 2003.

Lansing State Journal, interviewed by James McCurtis, Jr., “Some Soldiers Serve at Home.” Lansing MI: The Lansing State Journal, April 5, 2003

The Journal News, interviewed by Rochelle Kass “West Point Trains Leaders.” Westchester County, NY: The Journal News, March 25, 2001.

PROFESSIONAL BOOK ENDORSEMENTS AND FOREWORDS

1. For Dane Jensen, “Power of Pressure,” back cover, 2021.
2. For Sandra Stosz, “Breaking Ice and Breaking Glass,” 2021, back cover.
3. For Jennifer Moss Breen, Madeleine van der Steege, Suzanne Martin, and Judith Glick-Smith, “Women Courageous: Leading through the Labyrinth,” 2021, back cover.
4. For Nancy May, “How To Survive 911 Medical Emergencies,” 2020, back cover.
5. For Tunde Erdos & Angelise Iglesias, “The Coaching Science Practitioners Handbook,” 2020, back cover.
6. For Michael Matthews, “Head Strong,” 2020, foreword.
7. For Alain Hunkins, “Cracking the Leadership Code,” 2020, back cover.
8. For Michael Bungay Stanier, “The Advice Trap,” 2020, back cover.

Thomas A. Kolditz, Curriculum Vita

9. For Larry Wyche, “Shirt Off Our Backs, Boots Off Our Feet,” 2020, back cover.
10. For Elsbeth Johnson, “Step Up, Step Back,” 2020, back cover.
11. For Allison Holzer, Sandra Spataro, and Jen Grace Baron, “Dare to Inspire,” 2019, back cover.
12. For James Kouzes and Barry Posner, “Leadership in Higher Education,” 2019, back cover.
13. For Michael O’Malley, “Organizations for Humans: Caring Cultures, Basic Needs, and Better Lives.” 2019, back cover.
14. For Alden Mills, “Unstoppable Teams.” 2019, back cover.
15. For Mark Hannum, “Become.” 2019, foreword.
16. For James Kouzes and Barry Posner, “The Leadership Challenge, sixth edition.” 2017, inside front.
17. For Hilary Potts, “The Truth About Change.” 2017, inside front.
18. For James Kouzes and Barry Posner, “Learning Leadership.” 2016, back cover.
19. For Charles Vogl, “The Art of Community.” 2016, inside front, back cover.
20. For Hilary Potts, “The Executive Transition Playbook.” 2015, inside front.
21. For James Kouzes and Barry Posner, “The Leadership Challenge, fifth edition.” 2012, inside front.
22. For George Mastroianni, Barbara Palmer, David Penetar, and Victoria Tepe, “A Warrior’s Guide to Psychology and Performance.” 2011, foreword.
23. For James Kouzes and Barry Posner, “The Truth About Leadership.” 2010, back cover.

PUBLISHED REVIEWS

- Kolditz, T. A. (2018). On Michael Holenweger, Michael Karl Jager, & Franz Kernic (eds.), *Leadership in Extreme Situations*, Springer International Publishing, 2017. In *Res Militaris: The online European Journal of Military Studies* (<http://resmilitaris.net/>).
- Kolditz, T.A. (2003). On Judith Hicks Stiehm’s, *The U. S. Army War College: Military Education in a Democracy*. Philadelphia: Temple University Press, 2002. In *Armed Forces and Society*, v.30, no.1, pp 173-175.

Thomas A. Kolditz, Curriculum Vita

Kolditz, T. A. (2007). “Lunch with the Commandant” on Joseph Franklin’s Building Leaders the West Point Way: Ten Principles from the Nation's Most Powerful Leadership Lab. In The Assembly, forthcoming.

SELECTED FUNDED RESEARCH AND DEVELOPMENT

Principal investigator (with H. Graham and S. Peterson). Research grant to study mentor-protégé relationships. U.S. Army Research Institute for the Behavioral and Social Sciences, awarded \$3000, November, 2000.

Principal investigator. Research grant to study leadership and cohesion in combat in Iraq. US Military Academy Faculty Development Research Fund, awarded \$8000, February 2003.

Principal investigator. Research grant to study *in extremis* Leadership. U.S. Army Research Institute for the Behavioral and Social Sciences, awarded \$3000, November 2003.

Director. The Army Benchworks. Annualized Department of the Army funded leader development initiative, awarded 2 July 2004, \$50,000 FY 04.

Director. The Army Benchworks. Annualized Department of the Army funded leader development initiative, awarded 2 July 2005, \$631,000 FY 05.

Director. The Army Benchworks. Annualized Department of the Army funded leader development initiative, awarded 2 July 2006, \$631,000 FY 06.

Director. The Army Benchworks. Annualized Department of the Army funded leader development initiative, awarded 2 July 2007, \$500,000 FY 07.

Director. The Army Benchworks. Annualized Department of the Army funded leader development initiative, awarded 2 July 2007, \$300,000 FY 08.

CORPORATE, EDITORIAL AND OTHER BOARDS

PepsiCo Pandemic Advisory Board. Consultancy to PepsiCo on Crisis Leadership.

Fast Company Impact Council. Consultancy to Fast Company and INC.com. (pro bono) Appointed April 18, 2019—present.

Future of Executive Development Forum. Board member, November 19, 2018-present.

Linkage, Inc. Board Member (remunerated), July 23, 2018—April 29, 2020.

BoardBench Companies LLC Advisory Board Member (pro bono), April 30, 2012—present.

Thomas A. Kolditz, Curriculum Vita

Journal of Leadership and Organizational Studies. Editorial Reviewer, 2011-present.

Future of Executive Development Forum, Council of Senior Advisors. Advisory board member for the premier executive development group in the United States, 2009-present

University of Missouri, Board of Psychology Advisors. Founding board member, advisory board of professors to the Department of Psychology, University of Missouri, Columbia, Missouri, 2007—present.

Academic Leadership Journal, Advisory Board Member, 2001—2006.

Armed Forces and Society Journal, editorial reviewer, 2003—2010.

Military Psychology, editorial reviewer, 2002—2012.

Military Psychology, editorial board, 2004—2012

Thomas A. Kolditz, Curriculum Vita

MEMBERSHIPS AND PERSONAL INTERESTS

Charter Member, Future of Executive Development Forum, 2009—2020.

Fellow, American Psychological Association (elected Member at Large, Division 19, Society of Military Psychology, 2005—2007).

Fellow, Interuniversity Seminar on Armed Forces and Society, 1995--2012.

Member, American Psychological Society, 2000 -- 2012.

Member, Academy of Management, 1994--present.

Member, Society of Psychologists in Management, 2001--2012.

Member, Association of the United States Army, 1982--2012.

President, West Point Chapter, U.S. Army Field Artillery Association, 2001 -- 2007.

Member, United States Parachute Association (27 years), licensed expert parachutist (D-6498), FAA Senior Parachute Rigger, Skydiving Instructor (formerly certified in Tandem and Accelerated Freefall methods), qualified Military Free Fall Parachutist, rated Professional Exhibition Skydiver.

Life Member, New Athens IL Veterans of Foreign Wars Post 7710, June 2018--present.

Life Member, New Athens IL Historical Society, July 2018—present.